

MINUTES OF MEETINGS

D.T1.1.3

Reports of the project meetings and of the
Local Support Groups meetings



Poprad surrounding. Picture by Oliver Schmid-Selig

Work Package T1 delivers a policy assessment in the field of historic built areas (HBA) management. Nowadays different approaches are implemented due to differences in the:

- national legal framework for historic areas management,
- the existing administrative structures;
- distribution of competences of cultural heritage and historic built areas within the governments.

The assessment evaluates and synthesizes existing governance and policies in the Central Europe countries to deliver a reference document for the successive project activities.

After the definition of objectives and methodologies, every partner developed the analysis of the HBA governance inside its own territory, primarily through the creation of a Local Support Group, made by voluntary experts. The results of local evaluations have been summarized to define criteria and contents of the Assessment at Central Europe level.

In order to facilitate the reading and collection of information, this document: “Minutes of meetings” collects 9 reports.

The document is organised into three chapters that represents the reports describing Consortium meetings sessions and Local Support Groups meetings concerning

ASSESSMENT OF HISTORIC BUILT AREAS GOVERNANCE SYSTEM

- One report of the Consortium meetings related to the assessment of HBA governance system at [national/local level](#);
- One report of the Consortium meetings related to the assessment of HBA governance system at [CE Region level](#);
- Seven reports related to Local Support Group meetings - 1 for each country – related to the assessment of HBA governance system at [local level](#) (LSG reports have been summarized in one).

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MINUTES OF MEETINGS ABOUT THE ASSESSMENT OF HBA SYSTEM AT NATIONAL/LOCAL LEVEL

KICK-OFF MEETING – MANTOVA

Date: 12th July 2017

Place: Mantova, Madonna della Vittoria

Represented partners and participants:

PP1 - MUM

- Emanuela Medeghini
- Maria Giulia Longhini
- Adriana Nepote
- Lorenza Baroncelli
- Sebastiano Sali
- Agnese Carabello

PP3 - MuK

- Gordana Koprivnjak
- Zarko Latkovic

PP4 - SZRDA

- Anett BAUER
- Sandor Kovacs
- Botond Felfoldi

PP5 - ICRA

- Tadeja Pavsic
- Jožica Lazar

PP6 - RER

- Attilio Raimondi

PP7 - SPECTRA

- Vladimír Ondrejčka
- Eva Kracova
- Maroš Finka

PP8 - UIRS

- Vlasta Vodeb
- Franc Zakrajsek

PP9 - BOKU

- Oliver Schmid-Selig

PP10 - REGEA

- Tamara Lišnjić Lang
- Srećko Vrčec
- József Gályász

PP11 - KEK

- Jozsef Antal
- József Gályász

PP12 - IURS

- Karel Barinka

PP13 - PLT

- Maria Cristina Fregni
- Michele Ascari

Main points of discussion

T1 workshop - HISTORIC BUILT AREAS and GOVERNANCE ISSUES

The section was the occasion to introduce WPT1 activities with a focus on:

- how to create an assessment of governance at national level and European level considering national legal framework and competences about HBA;
- how to create and organize a local support group and cooperate between same nation partners.

Partners shared inputs helpful to build-up the HBA national governance system analysis document macro-index.

Conclusions/decisions

LP collected inputs in order to produce a methodological document template for the analysis and a power point synthesis presentations template. The document would then be shared after the meeting in order to be filled-in by all partners; the PPT presentations would be presented by partners during Consortium Meeting n.1.

CONSORTIUM MEETING #1 – POPRAD

Date: 10th October 2017 – 8.40-11.00

Place: Poprad

Represented partners and participants

PP1 - MUM

- Emanuela Medeghini
- Maria Giulia Longhini

PP2 - POP

- Martin Baloga
- Josef Durbak

PP3 - MuK

- Zarko Latkovic

PP4 - SZRDA

- Anett BAUER
- Sandor Kovacs
- Botond Felfoldi

PP5 - ICRA

- Jožica Lazar
- Ana Ogric

PP6 - RER

- Apollonia Tiziana De Nittis
- Attilio Raimondi

PP7 - SPECTRA

- Vladimír Ondrejčka

- Milan Husar
- Marian Spacir
- Eva Kracova
- Maroš Finka
- Silvia Ondrejčková

PP8 - UIRS

- Vlasta Vodeb
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- Maria Cristina Fregni
- Ferdinando Sarno

Main points of discussion

T1 workshop - Analysis of Governance

Overview by Partners

SWOT analysis

Conclusions

All PP, divided by country, had the possibility to present and discuss together the status quo of governance and its main challenges in their country.

Every partners presented main features of HBA system thanks to a PPT template shared by LP:

- Organisations, institutions and bodies involved in HBA management at National level
- Organisations, institutions and bodies involved in HBA management at Regional/Local level
- Preliminary SWOT analysis

Herewith the main informations shared by partners:

CZECH REPUBLIC
<p>The Czech Republic today has almost six hundred protected urban units, of which 296 are towns (40 of these are urban heritage reservations and 256 urban heritage zones) and 276 villages (61 village heritage reservations and 211 village heritage zones).</p> <p>Organisations, institutions and bodies involved in HBA management at National level:</p> <ul style="list-style-type: none"> – Ministry of culture CR; – National Heritage Institute (NPÚ), national heritage supervisor, methodological help, practical management of castles, mansions and other historic buildings owned by the state, 4 Regional Historic Sites Management / 14 Regional Offices, www.npu.cz ; – Regional Authorities, 14 – (KÚ), Departments of culture and heritage (Conception of conservation and renovation); – Municipalities with extended authorities (ORP), Departments of culture and heritage, – Municipal Authorities, Departments of culture and heritage. <p>Organisations, institutions and bodies involved in HBA management at Regional/Local level:</p> <ul style="list-style-type: none"> – Ministry of Regional Development CR (MMR CR) <ul style="list-style-type: none"> • Institute of land development (ÚÚR), supervisor, support and services in the area of urban planning in CR • Association for Urban and Regional Planning of the CR (AUÚP), www.urbanismus.cz ; – Regional Authorities, 14 incl. capital city Prague (KÚ) – responsible for regional documentation (ZUR); – Municipalities with extended authorities (ORP), 388 Municipalities in CR; – Municipalities, 6.258 in CR. <p>Preliminary comments: STRENGTHS – good technical knowledges, technical support from municipalities and NPÚ, general overview (Heritage Catalogue), clear ownerships in HBA (Cadastral office), WEAKNESSES – high financial needs, conservative approach (especial in area of energy efficient and sustainability), unflexibility, conservative regulations for new buildings in HBA, OPPORTUNITIES – new subsidies from Ministry of Environment, rising costs of energy, application of SMART CITY issues.</p>
SLOVAKIA
<p><i>Strenghts</i></p> <p>Institutional aspects</p> <ul style="list-style-type: none"> – Good / powerful legal coverage – High level of professionalism / expertise – Proper available legal space for protection of the values going beyond specialized law <p>Planning dimension</p> <ul style="list-style-type: none"> – Legal obligation to interlink directly cultural heritage protection and care programs into the strategic territorial development documentation (socio-economic programs and land-use plans) – Spatial planning law includes a specific tool (master plan) for specific zones in the city e.g. cultural heritage reservation and cultural heritage zones (two categories of the territorial protection) – In addition to the isolated building in Slovakia there are tools for territorial heritage

- Strong personal involvement of the people in smaller communities (territorial, professional communities)

Weaknesses

Institutional aspects

- Low flexibility
- Low law enforcement
- Not enough space for informal instruments
- Dominant bureaucratic execution of the law
- Not properly included cultural heritage values in the legally regulated processes of the real estate assessment

Opportunities

Institutional aspects

- Decentralization
- Closer links governmental institutions vs research in order to catalize the innovations adoption into the law and official methodologies
- Increasing the level of professionalism of officials via permanent training and involvement into the academic research
- Cultural heritage understood as the part of the territorial capital

Processual dimension

- Multiple use of the investments to the cultural heritage for overall benefits of the community
- Improvement of the capacities via improvement to the access of public to the knowledge and information
- Unused potential of the cooperative management of the cultural heritage across different stakeholders, municipalities, owners and actors
- Potential to develop coordination/cooperation structures across the administrative and sectoral borders, including their institutionalization
- Closer ties between strategic decision making responsibilities and accessibility to financial resources (de-formalization of planning)

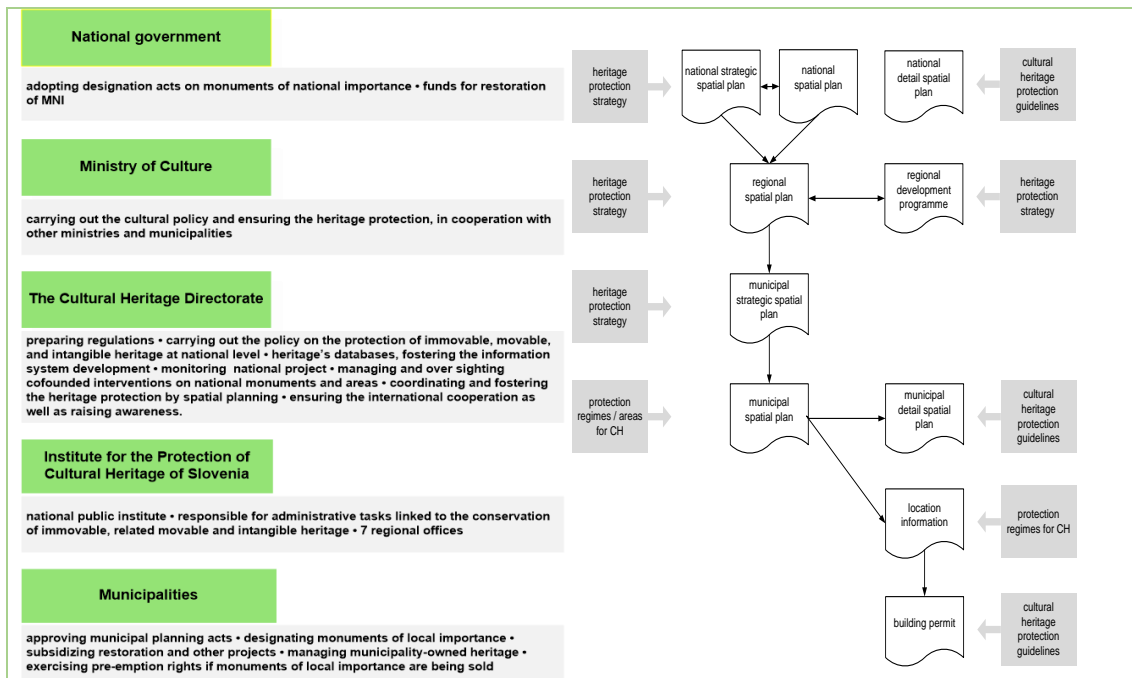
Threats

Institutional aspects

- Rigid execution of the law (officials) vs protection via active use

Processual dimension

- Short term interest of the elected representatives vs long term dimension of the existence of the cultural heritage
- Short elector period vs long term process of the heritage restoration
- Availability of the knowledge vs limitations in the knowledge transfer
- Confrontation of the different priorities / existential essential needs vs protection of the cultural value
- Lack of strategic thinking on dealing with the cultural heritage (understanding between different benefits from the investment into the cultural heritage)
- Strongly legally defined space for public participation vs formal execution of the law
- Strong sectoral policy on cultural heritage protection vs weak presence of the cultural heritage preservation in comprehensive policies
- Weak capacities for efficient public participation on the side of the general public
- Strong territorial interest hampering creation of the comprehensive offer in tourism



AUSTRIA

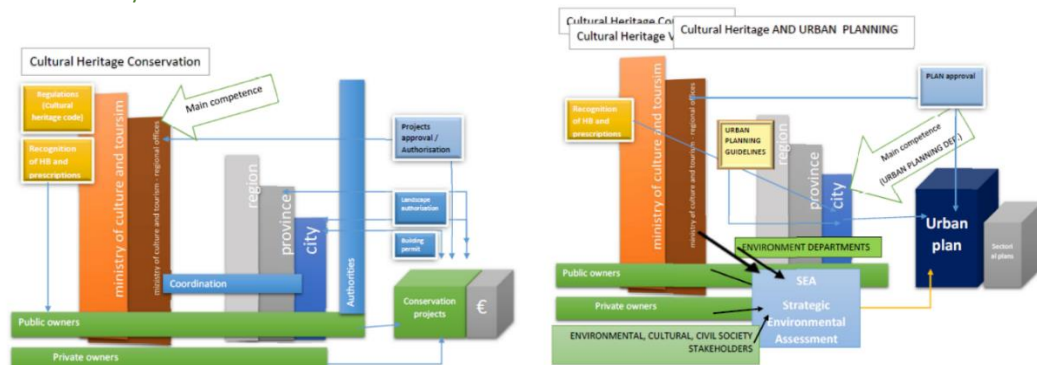
Vision: It is the task to maintain the cultural heritage as an unreplaceable capital for the future in an authentic and undiminished manner, to communicate heritage protection and preservation as an essential task to the public, to incorporate the value of the existing monuments in Austria in all its facets into overall awareness within the Austria society.

Strenghts & Weaknesses

- National Institution with strict legal regulations and without communal/local involvement (federal law, registered in the land register)
- There are no legislative provisions for spatial planning at the Austrian federal level. The consideration various but mainly covers the information about HBA but any planning initiative. The Strategic environmental Assessment SEA is not often applied in spatial planning or for Communal Development plans (CDP)
- The role of HBA for tourism in Austria is significant. However there is little integration with tourism / destination planning outside the big cities
- Willingness to apply by private land owners and communities is very little due to very strict application
- Funding: more negative incentives for private owners on heritage issues (only tax reduction). Better incentives for energy efficiency, but regional differences in funding
- Conflicts in tourism are significant e.g. air condition in old buildings
- Data availability excellent

ITALY

The national system:



The local system:

Voluntary governance tools at local level

1. **UNESCO MANAGEMENT PLAN:**
to be compiled for recognition into the World Heritage List, updated and monitored.
 - describes how the exceptional value of the site will be protected.
 - ensures an effective protection of the good, its transmission to future generations.
 - the Management Plan must take into account the typological differences, characteristics and needs of the site, as well as the cultural and or natural context in which it is located.
 - It can also incorporate existing planning systems and or other traditional ways of organizing and managing territories.
2. **CULTURAL HERITAGE DETAILED PLAN ANNEX TO THE URBAN PLAN**
The Municipality could define special restrictions and design suggestions for not-monumental historic buildings (identity value)
3. **PREVENTIVE AND PROGRAMMED CONSERVATION PLANS (FOR SINGLE HERITAGE PIECES OR HBA) :**
maximising the permanency of structures and materials, controlling their deterioration as far as is possible (whether natural or pathological),
 - acknowledgment with the Cultural Heritage and Landscape Code, and confirmation through the Contracts Code in public works as well,
 - Lack of operative pathways with procedures, operating instructions, forms, data systems, as efficient work tools capable of governing decisional and control procedures, managing information, knowledge and feedback, and providing objective evidence” (Cecchi and Gasparoli, 2010).
4. **CLIMATE ADAPTATION PLAN (PNACC)**
The Ministry of the Environment has developed the National Climate Change Adaptation Strategy (SNAC), PNAC can be elaborated and adopted by local administrations to co-ordinate conservation and conservation procedures. Keywords: Adaptation; climate changes; climate; resiliency
5. **MUNICIPAL NOISE REDUCTION PLAN Law on noise pollution.**
The Municipality of Mantua has approved a document for the implementation of an acoustic healing plan with the following characteristics: the identification of the typology and magnitude of the noises present, including the mobile sources, the areas to be resurfaced, identified under the acoustic zoning, the identification of the parties involved in the rehabilitation process, the indication of the priorities, the modalities and times for the rehabilitation, the estimate of the financial burdens and the means needed, any precautionary measures urgency for the protection of the environment and public health.
6. **URBAN MOBILITY PLAN FOR SUSTAINABLE MOBILITY (PUMS)**

Conclusions

- Cultural heritage includes Built Heritage, movable heritage and landscape
- Cultural heritage governance is multilevel / complex / evolving
- HBA conservation is governed in terms of PRESCRIPTIONS and authorisations
- HBA valorisation and urban planning include STK involvement, participatory approach and collaborative project design

- HBA data are not systematically governed / regulated
- HBA sustainability is NOT governed: the regulations on sustainability and efficient use of resources «exempts» cultural heritage; is NOT MANDATORY; regulations can be elaborated and applied locally.

Conclusions/decisions

Partners identified many recurring issues, but also some deep differences in the understating of heritage conservation and management. Thanks to the discussion partners, guided by LP, were able to identify positive and negative features their countries systems have in common.

Herewith the points discussed and the informations emerged:

POSITIVE FEATURES

Integrated approach

Slovenia

The Cultural Heritage Protection Act (CHPA-1) adopted in 2008 aimed to turn heritage conservation from a preventive into a co-creative heritage's conservation. Cultural heritage conservation in Slovenia is achieved by integrating heritage issues in spatial planning and by designating the status of a cultural monument to heritage. Heritage protection areas, registered archaeological sites and cultural monuments are obligatory components of spatial plans. The CPA-1 introduces integrated conservation that means set of measures aimed at ensuring the continued existence and enhancement of heritage, as well as its maintenance, restoration, rehabilitation, use, and regeneration. Integrated conservation includes management with aim of taking care of its physical existence and its long term function and regeneration.

Italy

The necessary relationship between individual monuments and city: restoration and landscape. Nowadays, the aim of a restoration project is to preserve the material consistency of the buildings through new actions, and the architectural conservation defines the process to preserve the historical and material integrity of the built heritage through interventions carefully planned. The purpose of the restoration is to safeguard the integrity of the building and to plan the maintenance actions that retain the efficiency of the building itself.

For the above mentioned Italian cultural approach, the restoration project of cultural heritage shows the gap between conservation and enhancement, between integration and completion, between conservation and structural or energy improvement, between conservation and transformation as well.

Voluntary tools

Italy

Cultural sector is characterized by the proesence of a number of organizations very active in contrbuting at dissemination of the cultural conservation, preservation and enhancement and in promoting the active participation of citizens.

Legislation

Slovakia

Good and powerful legal coverage; Proper available legal space for protection of the values going beyond specialized law.

Planning procedures

Slovakia

Legal obligation to interlink directly cultural heritage protection and care programs into the strategic territorial development documentation (socio-economic programs and land-use plans); Spatial planning law includes a specific tool (master plan) for specific zones in the city e.g. cultural heritage reservation and cultural heritage zones (two categories of the territorial protection).

Involvement of conservation departments on local projects

Croatia

Department for Physical Planning, Construction and Environmental Protection – Karlovac City: One of the main roles of department is to protect and preserve natural, historical, cultural and building heritage from the aspect of urbanism. Beside that, they are working on energy efficiency and sustainable development. In their authority are issues related to environment protection and good waste management. Scope of their competences by the law is that they can make decisions, authorizations, plans, coordination and supervision actions which are in their power gain by national law.

Conservation Department in Karlovac, for Karlovac County, in jurisdiction the Ministry of Culture: Main role and activities of Conservation department in Karlovac City is to adjust and implement regulations and procedure gained by national law with local level. Beside of the implementation of national law, their interest of work is to recommend and introduce owners of heritage buildings with best practice on how to protect their heritage and preserve in the most economical, energy and cultural best way. Their scope of work is under the Ministry of culture and they conduct law and regulations, giving local governance and local community support in HBA preservation.

Department for Physical Planning, Construction and Environmental Protection – Karlovac City is under the jurisdiction of Karlovac City. It is one of the ten different departments in Karlovac City. All decisions that are taken are adopted at the city council by votes and published in the public gazette Karlovac City. Conservation Department in Karlovac, for Karlovac County, in jurisdiction the Ministry of Culture. Conservation department is involved in all part of decisions made by local government by giving official approval to all documents.

Technical knowledge

Czech Republic

Experts working in monument care institutions mostly at an adequate professional level.

New environmental subsidies

Czech Republic

Environmental sustainability of Built Heritage is a new topic, conservative approach and “exemption” rules do not favour HBA environmental sustainability. It is not a priority.

Data management

Czech Republic

NPÚ (National Heritage Institute) maintains the Central List of Cultural Monuments of the Czech Republic (ÚSKP ČR, Heritage Catalogue). Between 2007 and 2015, on the basis of a government

resolution, digitization and modernization of the list and related processes and services took place. By 2015, a number of sub-systems were used to register the monuments, and a new Memorial Catalog was launched on December 1, 2015.

The list of the heritage fund is defined as an information system of public administration, which is a purposeful and continuously updated set of data and other documents stipulated by this Act, which records data on cultural monuments, national cultural monuments and monuments and conservation monuments. For public data in the list the law provides completeness and truthfulness.

Slovenia

Main databases, software and tools used to support the processes are:

- Register of immovable cultural heritage: The GIS-version of the Cultural heritage register as the basic official record of heritage. The register of immovable cultural heritage is available as GIS online tool: <http://giskd.situla.org>;
- The eVRD Database on on legal regimes of protection: The eVRD database is a compilation of all data from binding spatial plans and the obligatory basis for protection which must be taken in consideration during spatial planning and in interventions until the system of heritage protection areas comes into effect. Data on legal regimes is linked to each heritage item from the register (<http://evrd.situla.org/>).

Austria

The state list of monuments: The Federal Monuments Office publishes the list of all protected, immobile monuments.

Role of church

Hungary

the churches have a very important role in preserving the cultural heritage and in protecting the built heritage. The related financial resources are partly financed from the central budget. According to Article 7 (1) of Act CXXIV of 1997 on the financial conditions of religious and public functions of the churches, for the preservation, refurbishment, development of public purpose and other properties owned by the included churches, furthermore for the operation of their archives, library and museum, they are entitled to be granted, similarly to state owned properties, by subsidies defined in the act on the central budget (Lengyel, 2016).

Funding

Austria

The Federal Monuments Office (BDA, Vienna), is the responsibility for the maintenance of Austrias monuments. The BDA finances and documents the archeological heritage. This institution also decides upon the export and the remaining of moveable monuments. The enhancement of of new preservation technologies, historic craftsmanship and modern restauration methods. The BDA is also involved in dissemination activities

NEGATIVE FEATURES

Complicated and long procedures; bureaucracy

Italy

Overlapping of norms that are not always exclusively related to urban planning, which have modified but did not replace the previous ones, creating a corpus that has never come to constitute a single text. This is also true for the other topics.

Slovakia

Dominant bureaucratic execution of the law

Slovenia

Specific procedures involving public and private sectors on HBA. The legal framework requires cooperation of municipalities with owners of monuments of local importance located at their territory. Spatial plan is another instrument where heritage of all types is considered. The process of adopting the spatial plan includes public participation. IPCHS gives each municipality specific guidelines how to integrate heritage in a municipal spatial plan, and, before the plan is adopted by the municipality, the ministry issues an opinion declaring if the heritage concern has been properly addressed.

CHPA-1 obliges the state and municipalities to cooperate in the realization of the public interest of protection with owners of heritage, commercial entities, non-governmental organizations and the civil society. Cooperation with large owners of the heritage and the non-governmental sector is mentioned as the Act aims at developing partnership-like relations with these entities. Although the legal framework is in favour for cooperation the idea is not easily applicable at local level due to financial and organizational obstacles. Those barriers might be overcome by international projects as initiatives for developments or establishment management/cooperative structures, but without continuous financial support sustainability is in question.

Data management

Italy

In order to recognize the specific nature of the historic built areas, often the Municipalities have created dedicated Office or Plan, aiming at coordinate the interventions among those areas, not only on buildings but also on streets, roads furniture, lighting etc., but non always these offices or planning tools are effective and implemented. Built heritage protection, local level: lack of operative pathways with procedures, operating instructions, forms, data systems, as efficient work tools capable of governing decisional and control procedures, managing information, knowledge and feedback, and providing objective evidence.

Slovakia

Lack of comprehensive and integrated data and database

Hungary

The database, which is currently publicly available in Hungary, is a database of the national monuments and the locally protected buildings operated by the web portal múemlékem.hu. It is an important source of information, as its database is unique, which is basically a database of Hungarian monuments (status 2008) and locally protected sites. It is not the same as the national list of monuments that has been updated since then, and was managed by the staff of the National Office for Monument Protection and later by the Cultural Heritage Office. Due to its map application, its search functions by type, by counties, including districts in Budapest, this is the largest database containing protected buildings in Hungary.

Financial coverage

Italy

Built heritage protection, national level: the protection of the built heritage is at the head of the MIBACT through a pure authorization approach. Conservation policy is not supported by a dedicated budget item, so it is not a funded policy. The conservation is therefore left to the initiative of the owner (public or private) and there is no strategic planning at the central level, therefore we proceed to leopard scrub, without an order of priority based on the relevance of the assets. Built heritage protection, local level: Along with the state, the 8 101 municipalities are by now undoubtedly the most prominent public actors and funding source in Italy's cultural scene, so much so that, notwithstanding the cuts undergone since 2008 (-19%), the total amount of their expenditure for culture in 2013 – 1 990 million EUR (ISTAT data).– was still substantially higher than the expenditure by MIBACT itself for the same year: 1 609 million EUR.

Czech Republic

Limited possibilities of state financial support

Slovenia

Cooperation with large owners of the heritage and the non-governmental sector is mentioned as the Act aims at developing partnership-like relations with these entities. Although the legal framework is in favour for cooperation the idea is not easily applicable at local level due to financial and organizational obstacles. Those barriers might be

overcome by international projects as initiatives for developments or establishment management/cooperative structures, but without continuous financial support sustainability is in question.

Austria and Croatia

There is a lack of incentive measures for investing in the restoration of architectural heritage (tax policy, subsidies, reliefs).

Heritage and environmental legislation procedures do not match

Italy

Generally speaking, conservation/restoration and environmental sustainability seem two different worlds unable to talk each-other and find a common shared way to let evolve the HBAs without losses or side-effects. Among the traditional Italian approach, HBA means essentially built, "mineral" stock, opposed to the environment, that means natural, organic system. This is the reason why the environmental laws and policies generally affect not-built contexts, or, in the most recent production, the building process of new stocks, as if the attention to the environmental aspects should represent a sort of "sorry", a compensation for the construction of new built areas.

Lack of strategic view at local level

Slovakia

Not completed hierarchy of the cultural heritage protection policy (strong national and weak regional and local level); lack of strategic thinking on dealing with the cultural heritage (understanding between different benefits from the investment into the cultural heritage); strong territorial interest hampering creation of the comprehensive offer in tourism.

Lack of capacities

Slovakia

Due to the state of art of the decentralization (around 3600 municipalities) lack of professional capacities at the municipal level

Hungary and Croatia: in a significant part of the country, there is no experience with the municipal façade standards and with their enforcement (HUNGARY); insufficient professional capacities for the preparation of conservation studies for reconstruction. (CROATIA)

Conservative approach

Czech Republic

Inadmissibility of interventions to improve the energy efficiency of heritage protected buildings. In general, the issue of environmental protection belongs under the Ministry of the Environment (MŽP ČR). Environmental protection and / or sustainable development of the territory incl. HBA is primarily addressed in the context of land-use planning. Practically, environmental protection concerns are focused on nature and landscape conservation.

Non integrated approach

Hungary

The integrated approach of the management of historic built heritage is still not widespread in practice (Law: new national cultural heritage strategy – relationship between cultural heritage and the total national product and the income generating capacity of heritage protection, and stated that the cultural heritage should be managed in an integrated manner and the legal, institutional, financing fragmentation of public responsibilities of the management of cultural heritage must be eliminated).

After the meeting LP asked every PP of the same geographical area to go on filling in the template about national situation (produced after kick-off meeting inputs and then shared by LP) in order to finalize the assessment of HBA governance system at national

level (an analysis of weaknesses and strenghts of national/local governance system in the field of cultural heritage preservation, HBA management and risk prevention). The final 7 analysis had been then collected (in january 2018) in a unique report as deliverable D.T1.1.1.

Relevant annexes

PPT presentations of National analysis shown above

MINUTES OF MEETINGS ABOUT THE ASSESSMENT OF HBA SYSTEM AT CENTRAL EUROPE LEVEL

CONSORTIUM MEETING #1 – POPRAD

Date: 11th October 2017 – 8.40-11.00

Place: Poprad

Represented partners and participants

PP1 - MUM

- Emanuela Medeghini
- Maria Giulia Longhini

PP2 - POP

- Martin Baloga
- Josef Durbak

PP3 - MuK

- Zarko Latkovic

PP4 - SZRDA

- Anett BAUER
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- Ferdinando Sarno

Main points of discussion

T1 workshop - Analysis of Governance

After the presentations of national situations by partners a discussion was opened to start the analysis of common features at CE level. Partners, guided by LP, worked together in order to produce a SWOT analysis summarizing strenghts, weaknesses, opportunities and threats of HBA governance system in CE region.

Herewith the points emerged:

STRENGTHS	WEAKNESSES
<ul style="list-style-type: none"> – legal framework 	<ul style="list-style-type: none"> – Financial value of heritage – Private owners left alone – Lack of maintenance – Data management (for some countries) – Lack of capacities – Slow decision making – Local governance lack of coherence – Complex governance levels
OPPORTUNITIES	THREATS
<ul style="list-style-type: none"> – EU strategy – Area strategy – Preservation and development – Clear definition (rules) of the game – state + local authorities – Communication owners // offices to be improved 	<ul style="list-style-type: none"> – Administrative practice is not flexible – Politics – lobby – decision making

Conclusions/decisions

The SWOT was the first step for the definition of governance analysis at CE level: after the meeting PPs, guided by LP, deepened the national/local system assessment in order to produce a general assessment.

Relevant annexes

SWOT analysis shown above

Date: 30th January 2018 – 11.00-12.30

Place: Bad Radkerburg

Represented partners and participants

PP1 - MUM

- Emanuela Medeghini
- Sofia Salardi
- Francesca Paini
- Elena Froidi

PP2 - POP

- Martin Baloga
- Josef Durbak

PP3 - MuK

- Kristina Benko
- Irena Kasfes-Pavlovic
- Robert Vodopic
- Zarko Latkovic

PP4 - SZRDA

- Anett BAUER
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- Karel Barinka

PP13 - PLT

- Maria Cristina Fregni
- Barbara Frascari

Main points of discussion

T1 workshop – Towards a CE strategy: presentation of the CE governance analysis and discussion

The Austrian meeting was crucial for the development of T1 activities, it has been the occasion to find a common view on the outputs of this technical work-package and define a work-plan for 2018.

Starting from the governance system of HBA analysis at local level made by partner between October 2017 (after Poprad meeting) and January 2018 (before Bad Radkerburg meeting), during CM#2, day 2 LP presented the common and contrasting elements extracted from different countries analysis, the EU principles and actions, the following steps to move to a common strategy:



LP proposed the common approach of Countries involved in BhENEFIT to Architecture/Built Heritage and Historical City Centres or Heritage Built areas and the main common governing principles; an overview of international and European framework; the general ideas (at country level) of heritage preservation (BhENEFIT countries approach could be

divided in 4 groups: stylistic, conservation, transformative and reconstruction) and at the end challenges Interreg countries have to face.

The presentation helped partners to better identify the connections between European international policies on cultural heritage and BhENEFIT objectives. Herewith a summary of LP presentation about the topic:

EU Cultural Heritage Principles

The presentation showed EU principles, laws, strategy, approach, actions and tools towards cultural heritage:

Research and Expert reports have identified many different benefits and positive impacts associated with heritage. Recent studies have grouped these impacts into four categories: economic, social, cultural and environmental.

This scientific basis has reinforced the EU integrated approach on Cultural Heritage.

European policies supporting natural and cultural heritage, are oriented to offer opportunities for regional growth and job creation, and to increase the attractiveness of an area as a place to live, work or visit.

OBJECTIVES FOR CULTURAL HERITAGE - The EU should vigorously promote the innovative use of cultural heritage for economic growth and jobs, social cohesion and environmental sustainability. It takes three interlinked areas of activity economy, society and environment, where we believe that a targeted programme of investment will yield considerable benefits.

This leads to Bhenefit three objectives, which are as follows:

1. **Economy:** Promoting innovative finance, investment, governance, management and business models to increase the effectiveness of cultural heritage as an economic production factor
2. **Society:** Promoting the innovative use of cultural heritage to encourage integration, inclusiveness, cohesion and participation.
3. **Environment:** Promoting innovative and sustainable use of cultural heritage to enable it to realise its full potential in contributing to the sustainable development of European landscapes and environments.

Herewith an extract, from LP presentation, of the general ideas at country level of heritage preservation, divided into 4 groups:

The ideas of heritage preservation at CE level

<p><i>Stylistic approach</i> Restitution of heritage to the «original» status, to recreate the historical atmosphere. FOCUS ON «ORIGINAL» AESTHETICS</p>	<p><i>Conservation</i> Preservation of heritage as it is, including the historical evolution and the historical layers. FOCUS ON THE MATERIALS AND THE HISTORICAL EVOLUTION OF HERITAGE</p>
<p><i>Transformative approach</i> Recovery of heritage to functions and usage, by mixing the original features and contemporary design. FOCUS ON CONTEMPORARY USE</p>	<p><i>Reconstruction</i> Conservation and reconstruction after major damages caused by natural or human factors FOCUS ON RESTITUTION OF IDENTITY</p>

LP as written above presented challenges Interreg countries have to face (collected from national analysis and then synthesized):

Challenges emerged:

- The focus on heritage built areas can be improved within the national legislations
- Interdisciplinarity in Urban and strategic plans could be improved, be more participated and their implementation could be more systematic
- Participatory approach including stakeholders and citizens can become a common practice
- Local authorities (especially small sized) present a lack of appropriate staff: capacities within local authorities can be improved; capacity to adopt an integrated approach / a participatory approach / interdisciplinarity
- Sharing and ongoing collaboration is needed in order to simplify Processes and procedures for authorisation
- Common technologies on sustainability should be suitable and appropriate also for old buildings: appropriate tools needed
- Sustainable tourism / use / accessibility of HBA

The challenges helped LP to start focalizing main CE strategy points

- Built Heritage can be classified among the “common goods”
- Cultivating and elaborating the idea of HBA in order to better integrate Urban policies and Built Heritage
- Defining / implementing a model for HBA management based on UNESCO principles, and the integrated approach
- Impact analysis on Heritage of all local sectorial policies
- Sustainability plans as part of all local policies on Built Heritage areas
- Defining a protocol of expertise mix for built heritage management
- Designing permanent platforms for *ex ante* involving the competent authorities
- Involving and engaging citizens
- Shared data management
- Exchange platform for improving dialogue among private owners / stakeholders and public authorities

Conclusions/decisions

Partners agreed on Lead Partner presentation and synthesis of national analysis.

LP, in order to finalize the analysis, asked partners to answer some questions about national governance system to better clarify some topics (LP gave a template to be filled in after the meeting). Herewith a synthesis of questions:

1. PLEASE PROVIDE A RELEVANT QUOTE FROM YOUR CONSTITUTIONA / NATIONAL LAW ON CULTURAL HERITAGE OR BUILT HERITAGE PRESERVATION AND IMPORTANCE;
2. "INTEGRATED APPROACH": PLEASE PROVIDE A QUOTE ON HOW IT IS DEFINED BY YOUR REGULATIONS?;
3. HERITAGE IS A LEVERAGE FOR LOCAL DEVELOPMENT...
Please provide an example of planning tool that links heritage and local development, it characteristics (compulsory, ...) and its main components (index);
4. THE MAIN CONTROVERSIAL POINTS in built heritage management, please comment for each point if this represent a conflict/topic of discussion and in which specific terms
 - HERITAGE BUILT AREAS: CONSERVATION VS. USE
 - HBA SCIENTIFIC & PARTICIPATORY APPROACH
 - HERITAGE AND ENVIRONMENTAL SUSTAINABILITY
 - OTHER....;
5. LOCAL MANAGEMENT (MUNICIPAL LEVEL)
Please provide a diagram;
6. PLEASE LIST ALL THE STRATEGIC PLANS / MANAGEMENT PLANS / REGULATORY PLANS THAT ARE APPLIED TO YOUR HERITAGE BUILT AREAS.

TITLE	
PURPOSE	
COMPETENT AUTHORITY FOR ADOPTION	
COMPETENT AUTHORITY FOR IMPLEMENTATION	
CONTENTS (INDEX)	

7. COMMENTS AND IDEAS FOLLWING THE PRESENTATION OF CE ANALYSIS IN BAD RACKERSBURG

The session has also been essential to open a discussion and start thinking about a strategy at CE level: LP asked all PP to reflect about the starting points of CE strategy in order to help external expert to build up the final document.

REPORT OF LOCAL SUPPORT GROUPS MEETINGS

CROATIA

General information

Project number:	CE1202
Project acronym:	BhENEFIT
Partner no:	PP 3 and PP10
Institution:	MuK and REGEA

Local support Group creation and characteristics

Identification of the subjects involved (brief description of the steps for the identification of the participants)

MuK and REGEA formed Local support group based on experience and information about experts from different fields of expertise closely related with building heritage, especially with project pilot area, Zvijezda. We had some contacts of experts who worked on similar EU project "STAR VOICE" where was formed similar group of experts who discussed on issues related to HBA Zvijezda. When we made a list of experts we send them invitation letter by e mail and ask them to answer on invitation. All of them were interested to be involved in Local support group and be a part of project. After we form Local support group we invited them on first Local support group meeting by using e mail.

<p>Subjects involved (list the backgrounds of the subjects that is the civil society backgrounds involved)</p>	<p>Local support group members are experts from different fields, public, civil and private sector whose interests are related with heritage building area Zvijezda.</p> <p>They are experts from different departments within the local administration from MuK, Conservation department with national authority, NGOs and other structural association from informatics, architectural and civil engineering field that represent the interests of residents of Karlovac city. Also University and public Institution representatives.</p>																						
<p>List of the subject involved</p>	<p>List of Local support group members:</p> <table border="1"> <thead> <tr> <th data-bbox="560 813 970 869">First and Last name of LSG member :</th> <th data-bbox="970 813 1369 869">Organization:</th> </tr> </thead> <tbody> <tr> <td data-bbox="560 869 970 987">Marina Majoli</td> <td data-bbox="970 869 1369 987">Association for the Protection of Cultural and Natural Heritage of Karlovac</td> </tr> <tr> <td data-bbox="560 987 970 1037">Tanja Marković</td> <td data-bbox="970 987 1369 1037">Croatian Green Building Council</td> </tr> <tr> <td data-bbox="560 1037 970 1122">Tatjana Basar, Petra Jurčević</td> <td data-bbox="970 1037 1369 1122">Association of arhitects and civil engineers Karlovac</td> </tr> <tr> <td data-bbox="560 1122 970 1207">Sandra Kočevar</td> <td data-bbox="970 1122 1369 1207">Karlovac Universty, Karlovac Municipal Museum</td> </tr> <tr> <td data-bbox="560 1207 970 1292">Margarita Maruškić Kulaš</td> <td data-bbox="970 1207 1369 1292">Aquatic Public Institution - Freshwater Aquarium of Karlovac</td> </tr> <tr> <td data-bbox="560 1292 970 1377">Nada Gogić</td> <td data-bbox="970 1292 1369 1377">Informatics Association of Karlovac County</td> </tr> <tr> <td data-bbox="560 1377 970 1462">Sonja Jakšić, Branka Križanić</td> <td data-bbox="970 1377 1369 1462">Ministry of Culture, Conservation Department in Karlovac</td> </tr> <tr> <td data-bbox="560 1462 970 1512">Marijana Tomičić</td> <td data-bbox="970 1462 1369 1512">Development Agency Karla d.o.o.</td> </tr> <tr> <td data-bbox="560 1512 970 1664">Snježana Turalija, Vesna Ribar, Gordana Koprivnjak, Irena kajfes Pavlovic, Kristina Benko, Robert Vodopic, Zarko Latkovic</td> <td data-bbox="970 1512 1369 1664">City of Karlovac</td> </tr> <tr> <td data-bbox="560 1664 970 1713">Tamara Lišnjić Lang and Srećko Vrček</td> <td data-bbox="970 1664 1369 1713">REGEA</td> </tr> </tbody> </table>	First and Last name of LSG member :	Organization:	Marina Majoli	Association for the Protection of Cultural and Natural Heritage of Karlovac	Tanja Marković	Croatian Green Building Council	Tatjana Basar, Petra Jurčević	Association of arhitects and civil engineers Karlovac	Sandra Kočevar	Karlovac Universty, Karlovac Municipal Museum	Margarita Maruškić Kulaš	Aquatic Public Institution - Freshwater Aquarium of Karlovac	Nada Gogić	Informatics Association of Karlovac County	Sonja Jakšić, Branka Križanić	Ministry of Culture, Conservation Department in Karlovac	Marijana Tomičić	Development Agency Karla d.o.o.	Snježana Turalija, Vesna Ribar, Gordana Koprivnjak, Irena kajfes Pavlovic, Kristina Benko, Robert Vodopic, Zarko Latkovic	City of Karlovac	Tamara Lišnjić Lang and Srećko Vrček	REGEA
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Tamara Lišnjić Lang and Srećko Vrček	REGEA																						
<p>Expected outputs</p>	<p>Support on creation of draft “ANALYSIS OF HBA GOVERNANCE BY EACH PILOT IMPLEMENTATION AREA”, discussion about issues and relevant legal frame</p>																						

<p>Timeframe for the production of the expected outputs</p>	<p>January 2018</p>
<p>Contribution expected to the network</p>	<p>Local Support Groups in in Karlovac is composed by stakeholders involved in cultural heritage management, and the aim is to to reinforce the networking between local authorities and all interested stakeholders on local level. Also Local support group will give support in defining innovative and integrated governance solutions on partner level.</p> <p>Local support group members will also participate in the fourth consortium meeting in Croatia where will be present achievements, networking with stakeholders and raise awareness.</p>

Goals of the Group

<p>Description of the activities purpose (at least 1000 characters)</p>	<p>The creation of Local Support Groups on a voluntary base is promoting increased cooperation, exchange and coordination among local authorities and public/private organisations involved in cultural heritage management.</p> <p>The Local Support Group is involved in the project development as “consultant” from the very first time. So far cooperation has proven to be very successful because of the great interest for the project and many comments received on the first delivery. The LSG will help to promote project deliverables and planned activities of the project. Through the LSG we will also share comments and discussion on the project deliverables.</p> <p>During the second debate the most comments and suggestions was obtained by representatives of the Ministry of Culture - Conservation Department of Culture, which informed group members that a new rulebook of HBA governance system in Croatia is currently under preparation.</p>
<p>Description of the Group expectations</p>	<p>Intent is that project deliveries benefit stakeholders in the execution of daily tasks, to be expandable and upgradable, to be simple and practical in everyday work and thus affect productivity, economy and sustainability.</p>

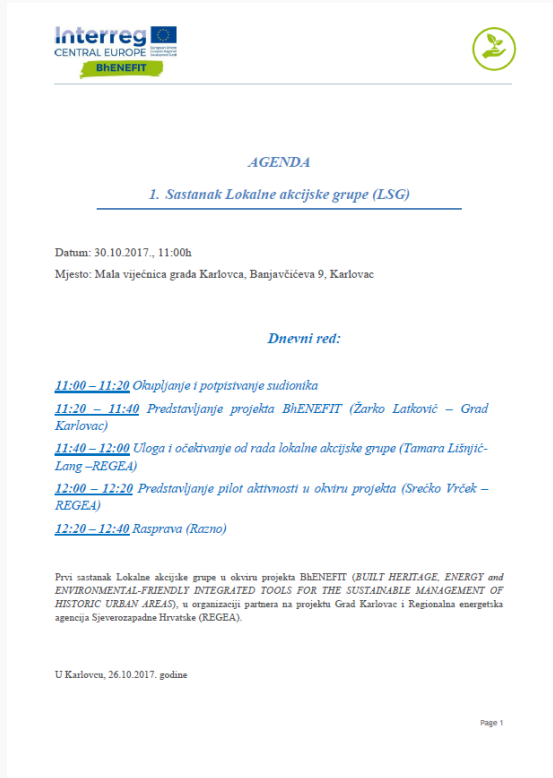
Report of LSG meetings

First meeting

Date	30.10.2017
Duration	11:00 h - 12:40h
Place where the meeting have been conducted	City hall in Karlovac City

Participants (list of the participants)

First and Last name:	Organization:	Contact:
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<p>Meeting agenda</p>	 <p>The image shows a meeting agenda document for the first meeting of the Local Action Group (LSG). It includes the Interreg Central Europe and BhENEFIT logos, the title 'AGENDA', and the specific agenda items for the meeting on October 30, 2017, in Karlovac. The agenda items are: 11:00-11:20: Gathering and signing of the charter; 11:20-11:40: Presentation of the BhENEFIT project; 11:40-12:00: Role and expectations of the LSG; 12:00-12:20: Presentation of pilot activities; 12:20-12:40: Discussion.</p>
<p>Meeting outputs</p>	<ul style="list-style-type: none"> - Formed first LSG - Members participated in first meeting - Members involved in discussion on HBA - Members comment on legal framework
<p>Lesson learned</p>	<ul style="list-style-type: none"> - Body suction and levels of decision making - Levels and intensity of involvement on HBA issues

References to relevant tools presented and/or used during the meeting (signature sheet, pictures or images, PPT presentations, web-links



interreg
CENTRAL EUROPE
BHENEFIT

**1. SASTANAK LOKALNE ARKUSKE GRUPE (LSG)
BHENEFIT, GRAD KARLOVAC, REGIA**

Svojim potpisom dajem suglasnost da mogu biti fotografirani i/ili snimani i/ili snimati posredstvom video kamere i/ili video materijal mogu koristiti od strane provedbenih projekata u okviru ove i projekatne mreže te pri izradi izvještaja donator.

Karlovac, 30.10.2017.

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interreg
CENTRAL EUROPE
BHENEFIT

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15.				
16.				



Second meeting

Date	16.01.2018.
Duration	12:00 - 13:00h
Place where the meeting have been conducted	City hall in Karlovac City

Participants
(list of the
participants)

First and Last name:	Organization:	Contact:
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Tamara Lišnjic Lang	REGEA	tlisnjic@regea.org

Meeting
agenda

 
<p><i>AGENDA</i></p> <p><u>2. Sastanak Lokalne akcijske grupe (LSG)</u></p>
<p>Datum: 16.01.2018., 12:00h Mjesto: Velika vijećnica grada Karlovca, Banjavčičeva 9, Karlovac</p>
<p><i>Dnevni red:</i></p>
<p><u>12:00 – 12:10</u> Otkupljanje i potpisivanje sudionika <u>12:10 – 12:50</u> Osvrt na draft analizu zakonodavnog okvira upravljanja baštinom na nacionalnoj i lokalnoj razini (Žarko Latković – Grad Karlovac) <u>12:50 – 13:00</u> (Razno)</p>
<p><small>Drugi sastanak Lokalne akcijske grupe u okviru projekta BHENEFIT (BUILT HERITAGE, ENERGY and ENVIRONMENTAL-FRIENDLY INTEGRATED TOOLS FOR THE SUSTAINABLE MANAGEMENT OF HISTORIC URBAN AREAS), u organizaciji partnera na projektu Grad Karlovac i Regionalna energetska agencija Sjeverozapadne Hrvatske (REGEA).</small></p>
<p>U Karlovcu, 10.01.2018. godine</p>
<p>Page 1</p>

<p>Meeting outputs</p>	<ul style="list-style-type: none"> - Members participated in second meeting - Presentation of created document that gives cross-section of the existing state of HBA governance system in Croatia - Members involved in discussion on HBA
<p>Lesson learned</p>	<ul style="list-style-type: none"> - New knowledge of the legislative framework - New information on changing the existing legislative framework

References to relevant tools presented and/or used during the meeting (signature sheet, pictures or images, PPT presentations, web-links











**2. SASTANAK LOKALNE AKCIJSKE GRUPE (LSG),
BHENEFIT, GRAD KARLOVAC I REGEA**

Svojim potpisom dajem suglasnost da mogu biti fotografiran/a i/ili sniman/a tijekom provedbe aktivnosti te sam suglasan/a da se foto i video materijali mogu koristiti od strane provoditelja projekta za objavljivanje u projektne svrhe te pri izvještavanju donator.

Karlovac, 16.01.2018.

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4.	SREČKO VRČEK	REGEA	svrcek@regea.org	
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6.	RENA KAJTAS-PANOVIC	GRAD KARLOVAC	rena.kajtas@karlovac.hr	



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10.	<i>Kada Gospić</i>	UINKŽ	gogocoves04@gmail.com	<i>OG</i>
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15.				
16.				
17.				

CZECH REPUBLIC

General information

Project number:	CE1202
Project acronym:	BhENEFIT
Partner no:	12
Institution:	IURS - Institut pro udržitelný rozvoj sídel, Z. S. Institute for Sustainable Development of Settlements

Local support Group creation and characteristics

How did you identify the organisations/ subjects to be involved? (brief description of the **steps for the identification** of the participants)

- No other partner, or municipality, with the pilot area in the Czech Republic, is directly involved in the project. After the project was launched, possibilities for cooperation with selected cities with MPR (HBA) in JMK (South Moravian Region) were discussed. The region was elected in view of the location of the IURS members working on the project. In the JMK there are 3 municipal monuments, Brno was not considered due to different size (relative to other HBAs in the project). The city of Znojmo did not approve the cooperation in the second half of 2017. Later on, the city of Mikulov was chosen as the most suitable partner in January 2018, as the regeneration of Mikulov MPR is conceptually supported directly by the city and by many other institutions involved. City cooperation is currently informally negotiated by mutual agreement. Along with the selection of the HBA, contacts were established with the main actors of HBA care in the Czech Republic and within the JMK region by the Regional Authority and NPU (National heritage Institute). The project was also notified to the Ministry of Culture of the Czech Republic and to the Association of Historic Settlements of Bohemia, Moravia and Silesia (SHS). We also expect the National Network of Healthy Cities (NSZM) to be informed. We closely cooperate with the Regional Development Agency of South Moravia (RRAJM), an important institution supporting the general development of the region.

	<ul style="list-style-type: none"> • Negotiations with representatives of the above mentioned institutions took place individually and separately. Institutions were addressed first of all by telephone, followed by electronically sending information about the BhENEFIT project, and in all cases a meeting.
<p>Which Subjects are finally involved in the LSG ?</p> <p>(list or represent with a diagram the names/organisations and brief presentation of the backgrounds of the subjects involved)</p>	<ul style="list-style-type: none"> • The City of Mikulov and RRAJM also cooperate within the narrower(core) LSG. The Municipality of Mikulov provides information about intentions and current issues in HBA development. At the same time, we verify the usability of the tools created by the project in practice. At the same time, aside of the BhENEFIT project, the city works independently on its developing tasks. The Regional Development Agency is an important partner for development activities in the region. It provides information on regional development priorities and funding opportunities for development projects. Most activities will continue to take place within this narrow LSG group. • The second category of LSG consists of institutions principally indispensable in the legislative process in the Czech Republic. It is category NPÚ and JMK Regional Authority, the owner of a significant part of the buildings in Mikulov MPR. At present, these institutions were only informed about the project, and they have not yet been involved in the consultations with the town of Mikulov. • Information about the project was also provided by the Ministry of Culture and the Association of Historic Settlements of Bohemia, Moravia and Silesia (SHS). The issue of monument care belongs to the Czech Republic mainly under the competence of the Ministry of Culture. The SHS is a platform for the exchange of information and experience between individual HBAs in the Czech Republic. • Other participants, such as private investors or the public are not yet involved in the project.
<p>How was the detailed scope and expected outputs of the LSG defined? How can you summarize them?</p>	<p>The expected outcome of the LSG negotiations is to help identify further objectives for HBA development projects in Mikulov in line with sustainable development. To help finding new and underestimated priorities. In the next stages, we also assume the use of experience with the development of HBA from our project partners in the conditions of the Czech Republic.</p>

<p>Did you define a work plan with the LSG? Please describe the Timeframe for the production of the expected outputs</p>	<p>In the first stage it was necessary to establish cooperation with the municipality with the MPR (HBA). To solve the missing project partner with the HBA. After resolving with whom to continue in the project, it was possible to define a work plan.</p> <p>With Municipality of Mikulov we have identified the priorities for MPR (HBA) development based on the BhENEFIT monitoring plan.</p> <p>The Municipality of Mikulov otherwise proceeds in the implementation of its plans and projects in the MPR (HBA) independently of the project by the standard way, for 2018 it prepares, inter alia, the MPR regulatory plan.</p>
<p>How do you relate the LSG to the BhENEFIT project implementation? Please detail the connection and the contribution of the expected outputs to the project activities and outputs</p>	<p>Narrower (core) LSG is continuously informed about project activities. With the Municipality of Mikulov we will discuss the possibilities of sustainable development. We would like to provide the municipality with background material for development planning, eg for a new MPR regulatory plan. We will also discuss the usability of the tools created within the project, their usability in HBA conditions in the Czech Republic.</p>
<p>How do you plan to relate the LSG to the BhENEFIT project follow-up? Please detail how you plan to work with the LSG after the project conclusion</p>	<ul style="list-style-type: none"> • Subsequent activities depend on whether BhENEFIT tools for the municipality (MPR Mikulov) will be beneficial. The intention is to initiate some new procedures in the Czech Republic not expanded so far. Cooperation on specific projects that emerged from the new priorities set out in the current project is theoretically possible. • We assume, in cooperation with urban planners, to prepare on the basis of the BhEnEFIT project experience the drafting of a methodology for processing planning documentation in the HBA environment in general. • We would like to use the experience and results of the project in our practice as architects and urban planners.

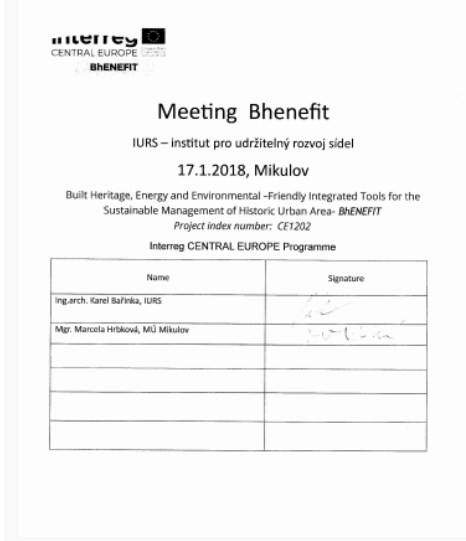
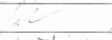
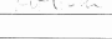
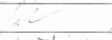
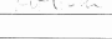
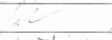
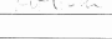
Goals of the Group

Description of the activities purpose	The goal of the LSG is to create a broad platform for the dissemination of project information and / or the sharing of experience of project partners in the field of HBA development.
Description of the Group expectations	The LSG expectation is to work on HBA sustainable management development in a close collaboration with all subjects involved in this field.

Report of LSG meetings

First meeting

Date	17.1.2018
Duration	2 hours
Place where the meeting have been conducted	Municipality of Mikulov
Invitation	By email
Participants (list of the participants)	Municipality of Mikulov and IURS, z.s.: <ul style="list-style-type: none"> • Karel Barinka (IURS), • Marcela Hrbkova (Municipality of Mikulov).
Meeting agenda	<ul style="list-style-type: none"> • Introducing representatives of the municipality with the BhENEFIT project, objectives of the project. • Discussion on the possibilities of municipality cooperation within the project. • Suggestion for further actions.

<p>Meeting outputs</p>	<p>Representatives of the municipality said the project could be interesting for the city. However, they require clarification of the form of cooperation and further information on project outputs.</p>												
<p>Lesson learned</p>	<p>The town of Mikulov has a well developed HBA development agenda. For the possible cooperation of the city on the project, it is necessary to offer new and innovative procedures, assuming their usefulness to the city.</p>												
<p>References to relevant tools presented and/or used during the meeting (signature sheet, pictures or images, PPT presentations, web-links</p>	<p>The materials of the project BhENEFIT, project description, were used for the presentation and the attendance sheet</p>  <p>The image shows an attendance sheet titled "Meeting Bhenefit" from IURS – Institut pro udržitelný rozvoj sídel, dated 17.1.2018 in Mikulov. It lists the project as "Built Heritage, Energy and Environmental-Friendly Integrated Tools for the Sustainable Management of Historic Urban Area- BhENEFIT" with project index number CE1202. The sheet includes a table for names and signatures, with two entries: Ing.arch. Karel Bařínka, IURS and Mgr. Marcela Hrbčková, MÚ Mikulov.</p> <table border="1" data-bbox="592 1102 970 1294"> <thead> <tr> <th>Name</th> <th>Signature</th> </tr> </thead> <tbody> <tr> <td>Ing.arch. Karel Bařínka, IURS</td> <td></td> </tr> <tr> <td>Mgr. Marcela Hrbčková, MÚ Mikulov</td> <td></td> </tr> <tr> <td> </td> <td> </td> </tr> <tr> <td> </td> <td> </td> </tr> <tr> <td> </td> <td> </td> </tr> </tbody> </table>	Name	Signature	Ing.arch. Karel Bařínka, IURS		Mgr. Marcela Hrbčková, MÚ Mikulov							
Name	Signature												
Ing.arch. Karel Bařínka, IURS													
Mgr. Marcela Hrbčková, MÚ Mikulov													

HUNGARY

General information

Project number:	CE1202
Project acronym:	BhENEFIT
Partner no:	PP4 and PP11
Institution:	SZRDA and KEK

Local support Group creation and characteristics

Identification of the subjects involved (brief description of the steps for the identification of the participants)

1/ **Composition** ⇒ wide range of local stakeholders relevant in HBA management

- Representatives of
 - the region in HU Parliament
 - local governments relevant to HBA
 - local administration of construction departments
 - engineers and designers
 - construction business companies
 - churches
 - NGO's managing art and architect

2/ **Approach** ⇒ to motivate SH to join the LSG

- participate in development of local HBA management
- opportunity to learn new methods from other CE areas

3/ **Structure**

- number of members between 10-15
- people with high degree of knowledge of HBA

4/ **Role in the project**

- professional ideas and suggestions for studies within the project
- participation and/or presentation on local project trainings and seminars

5/ **Reporting**

- invitation letter
- list of attendance
- minutes
- photo documentation

	<p>6/ <u>Calendar</u> ⇒ frequency of meetings</p> <ul style="list-style-type: none"> ➤ according to project time table ➤ at least once in every period ➤ location: Mátészalka City Council 																																				
<p>Subjects involved (list the backgrounds of the subjects that is the civil society backgrounds involved)</p>	<p>Wide range of local stakeholders relevant in HBA management</p> <p>Representatives of</p> <ul style="list-style-type: none"> ➤ the region in HU Parliament ➤ local governments relevant to HBA ➤ local administration of construction departments ➤ engineers and designers ➤ construction business companies ➤ churches ➤ NGO's managing art and architect 																																				
<p>List of the subject involved</p>	<table border="1"> <tr> <td>Sándor</td> <td>KOVÁCS</td> <td>Szabolcs 05 Region</td> <td>national public authority</td> </tr> <tr> <td>Péter</td> <td>HANUSI dr</td> <td>Szabolcs 05 Region</td> <td>regional public authority</td> </tr> <tr> <td>László</td> <td>CSERVENYÁK</td> <td>Museum of Szatmár Region</td> <td>NGO</td> </tr> <tr> <td>László</td> <td>KÁLNÁSI</td> <td>Viadukt Ltd.</td> <td>SME</td> </tr> <tr> <td>Csaba</td> <td>GALAMBOSI</td> <td>GÉ-65 Engineer Office Ltd</td> <td>SME</td> </tr> <tr> <td>Lajos</td> <td>NAGY</td> <td>Baktalórántháza City Council</td> <td>local public authority</td> </tr> <tr> <td>Andrea</td> <td>MÁTÉNEÉ VINCZE</td> <td>Géberjén City Council</td> <td>local public authority</td> </tr> <tr> <td>Ákos</td> <td>TÁRKONYI</td> <td>Regional Building Office</td> <td>Infrastructure and service provider</td> </tr> <tr> <td>Kinga</td> <td>SZATLÓCZKY</td> <td>Regional Building Office</td> <td>Infrastructure and service provider</td> </tr> </table>	Sándor	KOVÁCS	Szabolcs 05 Region	national public authority	Péter	HANUSI dr	Szabolcs 05 Region	regional public authority	László	CSERVENYÁK	Museum of Szatmár Region	NGO	László	KÁLNÁSI	Viadukt Ltd.	SME	Csaba	GALAMBOSI	GÉ-65 Engineer Office Ltd	SME	Lajos	NAGY	Baktalórántháza City Council	local public authority	Andrea	MÁTÉNEÉ VINCZE	Géberjén City Council	local public authority	Ákos	TÁRKONYI	Regional Building Office	Infrastructure and service provider	Kinga	SZATLÓCZKY	Regional Building Office	Infrastructure and service provider
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	Kont	SZALAY	Reformed Church fo Szatmár Region	regional public authority
	Gábor	SZABÓ	Metopa-Art Engineer Office Ltd.	SME
	Miklós	FARKAS	Pallér-2 Ltd.	SME

Expected outputs	<ul style="list-style-type: none"> ➤ support project implementation by local stakeholders ➤ LSG members guarantee more innovative result ➤ sharing new transnational methods and knowledge with stakeholders
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Timeframe for the production of the expected outputs	<ul style="list-style-type: none"> - October 2017 - February 2018 - April 2018 - July 2018
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Contribution expected to the network	<p>Local Support Groups in Szabolcs 05 is composed by stakeholders involved in cultural heritage management and aim is to reinforce the networking between local authorities and all interested stakeholders on national, regional and local level. Also LSG will give support in defining innovative and integrated governance solutions on partner level.</p>
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Goals of the Group

Description of the activities purpose	<p>The Local Support Group is involved in the project development as supporting organization of cultural heritage management experts. Cooperation has proven to be very successful because of the great interest for the project and many comments received on the first</p>
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	delivery. The LSG will help to promote project deliverables and planned activities of the project. Through the LSG we will also share comments and discussion on the project deliverables.
Description of the Group expectations	<ul style="list-style-type: none"> ➤ participate in development of local HBA management ➤ opportunity to learn new methods from other CE areas

Report of LSG meetings

First meeting





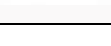
Date	27/09/2017
Duration	10.00-12.00
Place where the meeting have been conducted	City hall of Mátészalka (4700 Mátészalka, Hősök tere 7, Hungary)

Participants (list of the participants)

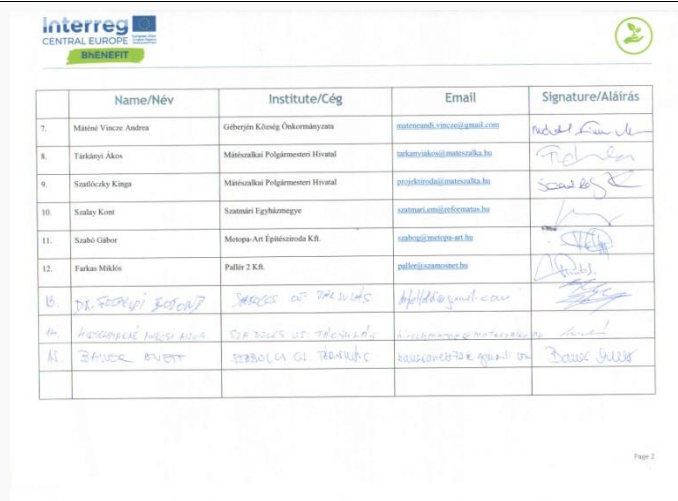


SZABOLCS 05 PILOT AREA
LOCAL SUPPORT GROUP MEETING
Mátészalka 27/09/2017

LIST OF ATTENDANCE

	Name/Név	Institute/Cég	Email	Signature/Aláírás
1.	Kovács Sándor	Szabolcs 05. OEVK	kovacs.sandor@foesz.hu	
2.	dr. Hamai Péter	Szabolcs 05. Területfejlesztési Tanács	zolpamenter@matuszalka.hu	
3.	dr. Cserevnyák László	Szatmári Múzeum	laszlo@szatmarimuseum.hu	
4.	Kálmán László	Viaduktá KR	viadukt@t-online.hu	
5.	Gálambosi Csaba	GE-65 Mémőkörösé KR	ercsik@gmail.com	
6.	Nagy Lajos	Baktalórántháza Város Önkormányzata	baktaloranthaza@gmail.com	

Page 1



	Name/Név	Institute/Cég	Email	Signature/Aláírás
7.	Máténé Vincez Andrea	Géberjén Községi Önkormányzata	matroneand.vincez@gmail.com	
8.	Tárkányi Ákos	Mátészalkai Polgármesteri Hivatal	szakmunkas@mateszalka.hu	
9.	Szatócsky Kinga	Mátészalkai Polgármesteri Hivatal	projektirodaja@mateszalka.hu	
10.	Szalay Katalin	Szatmári Egyházközség	szatmar.kem@reformatus.hu	
11.	Szabó Gábor	Motopa-Art Építészet és Képzés Kft.	szabog@motopa-art.hu	
12.	Farkas Miklós	Pallás 2 Kft.	pall@szabolcs.hu	
13.	Dr. Felföldi Botond	Szabolcs 05 Társulás	bfelfoldi@gmail.com	
14.	Bauer Anett	Szabolcs 05 Társulás	anett.bauer@szabolcs05.hu	
15.	Bauer Anett	Szabolcs 05 Társulás	anett.bauer@szabolcs05.hu	

Meeting agenda



interreg 
CENTRAL EUROPE
BhENEFIT

SZABOLCS 05 PILOT AREA
LOCAL SUPPORT GROUP MEETING
Mátészalka 27/09/2017

MEGHÍVÓ

Tisztelt Meghívott!

A BhENEFIT egy az Európai Unió támogatásával és az 'Interreg-Central Europe' Regionális Együttműködési Program keretében megvalósuló pályázat. A projekt 7 európai ország 13 partnerszervezetének konzorciumában jött létre, vezető partnere Mantova Város Önkormányzata.

A projekt teljes költségvetése 1.850.795,95 Euro.
A projekt megvalósítási időszaka: 2017.06.01-2019.11.30

A projektben a Szabolcs 05. Önkormányzati Területfejlesztési Társulás egyedüliként képvisel kizárólag kistvárosok és falvak alkotta régiót, így lehetősége nyílik egy kísérleti projekt kidolgozására Közép-Európa vidéki kistérségei számára.

A projekt során minden térségnek egy Helyi Támogató Csoportot (Local Support Group) kell létrehoznia, olyan önkéntesek, szakemberek részvételével, akik a Szabolcs 05 térségében az épített örökség megőrzéséhez, megóvásához és működtetéséhez munkájukkal hozzájárulnak.

Ezennel szeretettel meghívjuk Önt a **2017. szeptember 27-én 11.00 órakor** megrendezésre kerülő Szabolcs 05 - BhENEFIT Helyi Támogató Csoport alakuló ülésére, melyet Mátészalka Város Önkormányzat Kistárgyaló termében tartunk.

Dr. Felföldi Botond Bauer Anett
projekt koordinátor projekt manager

Kelt: Mátészalka, 2017. szeptember 20.

Meeting outputs

- summarize BhENEFIT project and specify LSG activities in Szabolcs 05
- ask participants to specify elements of HBA highlighted of architecture, structure, management in Szabolcs 05 region - comments and suggestions
- summarizing and stating 4 elements of HBA in Szabolcs 05
- ask participants to specify analysis of D.T1.1.1 Detailed assessment of HBA

	<ul style="list-style-type: none"> ➤ governance system at national and local level - comments and suggestions
Lesson learned	<ul style="list-style-type: none"> ➤ support project implementation by local stakeholders ➤ LSG members guarantee more innovative result ➤ sharing new transnational methods and knowledge with stakeholders

References to relevant tools presented and/or used during the meeting (signature sheet, pictures or images, PPT presentations, web-links)



ITALY

General informations

Project number:	
Project acronym:	BhENEFIT
Partner no:	1
Institution:	Municipality of Mantova

Local support Group creation and characteristics

<p>How did you identify the organisations/ subjects to be involved? (brief description of the steps for the identification of the participants)</p>	<p>The Municipality of Mantova is convinced of the necessity of developing an exhaustive Stakeholder cooperation platform. Mantova is implementing 2 European projects in the field of Cultural Heritage with local groups: Int-herit and BhENEFIT.</p> <p>For the BhENEFIT project we have set up a local support group and involved internal stakeholders such as Heritage building managers, cultural managers, architects, energy managers, city planners and external relations desk in order to study comprehensive solutions for the management of the historical city. Moreover we have involved external stakeholders in the field of heritage preservation and valorization. One of them is the “Cultural District Le Regge dei Gonzaga” involving municipalities and companies for improving the heritage management at province level. We have also involved the Professional Association of Architects and the Multi utility group taking care of public lighting, waste management and other territorial services. The group meets as a peer reviewer of the project technical developments and will be involved and activator of capacity building activities later on.</p> <p>Main steps for the selection:</p> <ol style="list-style-type: none"> 1. STAKEHOLDER ANALYSIS - September desk analysis 2. Internal stakeholders - PARALLEL STAKEHOLDER INVOLVEMENT PATHS DESIGN <p>September with project teams and UNESCO office</p> <ol style="list-style-type: none"> 1. External stakeholders - PROJECT PRESENTATION AND CALL FOR ENGAGEMENT <p>September 28th within FATTI_CULT festival with a dedicated session; afterward: collection of expressions of interest, selection of participants and related projects; on the desk operation.</p>
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<p>Which Subjects are finally involved in the LSG ?</p> <p>(list or represent with a diagram the names/organisations and brief presentation of the backgrounds of the subjects involved)</p>	<ul style="list-style-type: none"> • Internal stakeholders <ul style="list-style-type: none"> – Heritage building managers; – cultural managers; – architects; – energy managers; – city planners; – external relations desk. <p>Municipality offices: design, urban development planning, public works, environment, culture, Unesco, “Sportello Unico”.</p> <ul style="list-style-type: none"> • External stakeholders - Field of heritage preservation and valorization <ul style="list-style-type: none"> – The “Cultural District Le Regge dei Gonzaga” involving municipalities and companies for improving the heritage management at province level; – Professional Association of Architects; – Municipality multi-utility company “Tea SpA” (public lighting service) and the subsidiary “Mantova Ambiente” (waste collection service); – Municipality in-house agency “Aster” (in charge of several mobility services and public residential building service).
<p>How was the detailed scope and expected outputs of the LSG defined? How can you summarize them?</p>	<p>The building of a permanent, multi-level, public and private, multi-discipline group to develop shared intervention protocol, technical instruments and innovative competences. In particular the scope of the LSG is to support the municipality of Mantova in:</p> <ul style="list-style-type: none"> – the identification of the main components of the Mantova Strategy for a sustainable management and preservation of built cultural heritage (analysis of the governance state of the art, needs analysis); – the identification of the main elements of the Unesco perimeter monitoring and managing system.
<p>Did you define a work plan with the LSG? Please describe the Timeframe for the production of the expected outputs</p>	<p>We defined a workplan that moved from the identification of the scope of the LSG group and could be summarized in the following steps:</p> <ul style="list-style-type: none"> - 2017-2018 - Governance analysis and framework strategy elaboration; - 2018 - Support in innovative software solutions development through consultations and peer reviews;

	<ul style="list-style-type: none"> - 2019 - Co-planning and participation to training and capacity building activities.
<p>How do you relate the LSG to the BhENEFIT project implementation? Please detail the connection and the contribution of the expected outputs to the project activities and outputs</p>	<p>The LSG got involved in the WPT1 and WPT2 activities so far, in particular in the identification of the main elements of the HBA governance system and of the existing data, informations and activities within the city centre; on the interconnections within them.</p> <p>We asked the LSG to focus, analyse and give informations and suggestions about:</p> <ul style="list-style-type: none"> - Problems officials face in the preservation and conservation of HBA; - Problems external subjects face in the intervention on HBA; - Classification of data that could be collected within the Unesco city centre (existing data and data to be provided); - Existing data collection systems and platforms; - Internal management (within the municipality offices).
<p>How do you plan to relate the LSG to the BhENEFIT project follow-up? Please detail how you plan to work with the LSG after the project conclusion</p>	<p>The BhENEFIT project LSG is part of a wider path which involves all the subjects in the municipality preservation and valorisation of cultural heritage project. In particular thanks to the reflections made with BhENEFIT project we will be able to maintain a constant dialogue with the stakeholders in order to catch needs, suggestions and problems to always ameliorate the usability of our city.</p>
<p>Goals of the Group</p>	
<p>Description of the activities purpose</p>	<p>Mantova Municipality wants to involve stakeholders acting in the historic city centre in order to implement a participatory approach in the field of culture and sustainable management of Historic Built Areas. The Local Support Group will be involved in T1 activities also in connection with Unesco office activities (revision of Unesco city plan) and T2 activities: the purpose to collect ideas, recommendations, suggestions about management of HBA empowering an holistic and multi-disciplinary approach to HBA.</p>
<p>Description of the Group expectations</p>	<p>The Group takes part to the activities because of the need of a confrontation with all stakeholders (public and private) acting within the historic city centre. The LSG is an opportunity to contribute to city development and to expose different needs and visions.</p>

Report of LSG meetings

First meeting

Date	September the 28 th 2017
Duration	2 hours
Place where the meeting have been conducted	The meeting was planned and organized in the framework of a well-known and relevant festival on Urban Regeneration “Fatti di Cultura and the LSG meeting took place in the creative Hub Santagnese10, Sant’Agnese street,10
Invitation	<p>The workshop was held within the Fatti di Cultura Festival Programme that is targeted to a wide audience of cultural managers and professionals, moreover we worked on</p> <ul style="list-style-type: none"> • Customized invitations by mail and phone • Official invitation by the Mayors’ office with a dedicated mailing including relevant stakeholders.
Participants (list of the participants)	<p>The attendance was significant, with 52 participants including panelists, including:</p> <ul style="list-style-type: none"> • Municipality Decision makers • Municipality offices involved in project related themes • Cultural institutions • Heritage buildings owners and managers • University • NGOs active in the Historic heritage Sector • Association representing retailers • Professional Association of Architects

MANTOVA 28/09/2017
LOCAL SUPPORT GROUP - BhNEFIT
LOCAL URBACT GROUP - INT-HERIT

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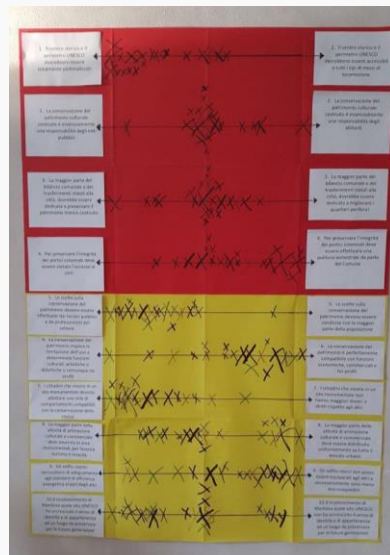
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Meeting agenda	<ul style="list-style-type: none"> • Presentation of the festival; • Presentation of municipality projects: BhENEFIT and Int-herit; • Presentation of Unesco office future activities correlated to the revision of the city plan; • Introduction of the LSG philosophy; • Group activity: stakeholders grouped according to their relevance for a wide consultation on the HBA strategy (UNESCO + BhENEFIT), or for the 2 specific projects (Int-HERIT and BhENEFIT) for the meeting invitations and follow up.
Meeting outputs	<ul style="list-style-type: none"> – Presentation of the BhENEFIT project to a relevant audience of stakeholders and position it among the strategic projects of the City for the Historic Built Area – Reflection on the connections among the BhENEFIT project, the Int-Herit project (Mantova is partner of the implementation network on innovative management of heritage buildings, funded by the URBACT III programme) and the revision of the UNESCO management plan to be carried out by 2018. – Local Support group start-up - Contribution to the engagement and selection of stakeholders for starting-up the LSG (this meeting is reported as LSG meeting n.1 as well); Stimulation of a debate on the most critical issues and themes regarding the management of the Heritage Built Area as a “teaser” for the further consultation co-planning path to be designed and managed with stakeholders. The participants were provided with a fact-sheet on Bhenefit project, a description of the LSG aims and objectives and an application form to be part of it. 10 external stakeholders applied to be part of the LSG, 3 of them were subsequently selected and invited to the restricted LSG meeting. All the others were invited to wider consultation meetings; – Capacity building - Involvement of relevant stakeholders into the Fatti di Cultural Festival, as an occasion of relevant capacity building and debate on several themes connected to BhENEFIT project (such as regeneration, community engagement, monitoring etc.).
Lesson learned	<p>Thanks to some games and quizzes we have been able to collect some informations:</p> <ul style="list-style-type: none"> – Awareness test - picture of the type of knowledge that we have of the HBA (good knowledge of the history and the artistic features of the city, average awareness of the evolution of the city in time and on ongoing projects, poor

- knowledge of the current data on the links between cultural assets and environmental and economic impacts and data);
- Involvement test - picture of different positions on critical aspects of HBA management, regarding decision making processes, mobility, enhancement etc... This exercise was effective in showcasing the variety of ideas, thee need to find a balanced solution in most cases and the difficulty to compromise the reasons of conservation, use, liveliness and environmental protection.

Signature sheet and pictures



References to relevant tools presented and/or used during the meeting (signature sheet, pictures or images, PPT presentations, web-links



Second meeting

Date	October the 25 th 2017
Duration	3 hours
Place where the meeting have been conducted	Municipality of Mantova building
Invitation	By email
Participants (list of the participants)	<ul style="list-style-type: none"> • Adriana Nepote - Mantova Municipality Council member • Emanuela Medeghini - Mantova Municipality Office for integrated projects and fundraising • Maria Giulia Longhini - Mantova Municipality Office for integrated projects and fundraising • Stefania Galli - Mantova Municipality Cityzens and entrepreneurs public service office • Sofia Salardi - External expert for Mantova Municipality Office for integrated projects and fundraising • Emanuele Salmin - external expert for Mantova Municipality Office for integrated projects and fundraising • Carmelita Trentini - Regge dei Gonzaga association • Cristiano Guernieri - Professional association of architects • Roberta Marchioro - Mantova Municipality Public works office • Tuzza Graziella - San Sebastiano Palace public officer • Elena Froldi - Mantova Municipality Public works office • Menabo Paola - Mantova Municipality Public works office • Benetti Stefano - Civic museums director
Meeting agenda	<ul style="list-style-type: none"> • Detailed presentation of the project • Analysis of intervention priorities about: <ul style="list-style-type: none"> – proper heritage conservation; – proper usability and livability, use and re-use of heritage; – heritage environmental sustainability.
Meeting outputs	The discussion about a sharing governance of historic city centre has been opened: Municipality offices shared informations about the steps to intervene on historic buildings and about internal instruments to monitor the city centre; external professionals shared informations about the instruments they use to operate on historical buildings, the missing data, the possible solutions to ameliorate the governance.


Lesson learned

Signature sheet and pictures










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 European Regional Development Fund
BHENEFIT

25 OTTOBRE P.V.
 COMUNE DI MANTOVA, VIA ROMA 29
 ORE 14.00-18.00
 Sala Benetton & Sala Giamini
 LOCAL SUPPORT GROUP
 Progetto BHENEFIT

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Interreg 
CENTRAL EUROPE European Union
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BHENEFIT

25 OTTOBRE P.V.
 COMUNE DI MANTOVA, VIA ROMA 29
 ORE 14.00-18.00
 Sala Benetton & Sala Giamini
 LOCAL SUPPORT GROUP
 Progetto BHENEFIT

Nome	Organizzazione	e-mail	signature
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MARILENE BISI	UFFICIO		
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DANILO FANTONAZZI	COMUNE DI MANTOVA		
SUSANNA SASSI	COMUNE DI MANTOVA		
LORENZO BIANCONI	COMUNE DI MANTOVA		

References to relevant tools presented and/or used during the meeting (signature sheet, pictures or images, PPT presentations, web-links




Third meeting

Date	November the 20 th 2017
Duration	3 hours
Place where the meeting have been conducted	The Municipality of Mantova building
Invitation	To be annexed
Participants (list of the participants)	<ul style="list-style-type: none"> - Carmelita Trentini - Regge dei Gonzaga association - Roberta Marchioro -Mantova municipality Public works office - Elena Froldi - Mantova municipality Public works office - Maria Giulia Longhini - Mantova municipality Office for integrated projects and fundraising - Emanuela Medeghini- Mantova municipality Office for integrated projects and fundraising - Daniela Corsini - Architect PP13 Politecnica - Cristiano Guernieri- Professional association of architects - Corrado Scè- Professional association of architects - Sofia Salardi- external expert for Mantova Municipality Office for integrated projects and fundraising
Meeting agenda	<p>The LSG meeting was part of another meeting about the new Unesco management Plan drafting for the city of Mantova. The subjects involved in our Local Support Group are the same as the Unesco team.</p> <p>Agenda:</p> <ul style="list-style-type: none"> - Update on the new Unesco management Plan; - Presentation of thematic working groups and launch of the activities; - Restitution of the outputs from all the groups.
Meeting outputs	<p>The aim of the 3 working group was to analyse and open a discussion about 3 different thematics related to the Unesco site (Mantova city centre). Thanks to the meeting we have been able to develop different discussions and find out the following informations:</p> <ol style="list-style-type: none"> 1. Protection, conservation and renewal of the Unesco site - <ul style="list-style-type: none"> - Swot analysis, - Identification of conservation and safeguard policies, plans, projects and related fundings,

	<ul style="list-style-type: none"> - Identification of culture places development, promotion and management policies, plans, projects, <ol style="list-style-type: none"> 2. the possibility to use and enjoy the site for citizens, city users and tourists - <ul style="list-style-type: none"> - Strengthening of the Heritage site livability and fruition by cityzens, city users and tourists, - identification of residence social and economic policies (expulsion processes, social housing...), - strengthening of cycle and pedestrian accessibility - identification of energetic efficiency interventions - Safeguard and revamp of craftmanship, trade and creative and cultural industries, - Strengthening of The hospitality management and of the offered services quality, - how to answer to new emerging tourism forms, 3. renewal of the environmental heritage - level of criticality and potentiality. <p>Swot analysis,</p> <ul style="list-style-type: none"> - Identification of conservation and safeguard policies, plans, projects and related fundings, - Identification of ecological network valorisation and management policies, plans and projects.
<p>Lesson learned</p>	<p>The meeting has been the occasion for stakeholders to better advise about expected results:</p> <ol style="list-style-type: none"> 1) Activation and reinforcement of mixed partnerships to manage and conserve cultural heritage; 2) Identification of spaces and urban connections like public spaces, historical squares, green spaces etc as coherent and essential elements ; 3) Creation of synergies connected to UNESCO brand, activation and support to new related economies; <p>The most important expected output (and need) connected to BhENEFIT project is the possibility to increase diagnostic capacity, environmental sustainability, habitability of the city centre also through new technologies.</p>
<p>References to relevant tools presented and/or used during the meeting (signature sheet, pictures or images, PPT</p>	<p>Signature sheet and pictures</p>

presentations, web-
links

LOCAL SUPPORT GROUP
20th NOVEMBER 2017

Interreg 
CENTRAL EUROPE European Union
European Regional
Development Fund

BhENEFIT

20 novembre 2017
COMUNE DI MANTOVA, Palazzo Suardi, Sala Stemmi
ORE 9.15-13.00
Mantova e Sabbioneta Patrimonio mondiale UNESCO: un confronto per uno sviluppo consapevole
Partecipanti del LOCAL SUPPORT GROUP Progetto BhENEFIT

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LORENZA BARONCELLI	
CORSINI DANIELA	* Daniela Corsini
CARMELITA TRENTINI	<i>[Signature]</i>
ALESSANDRA DE NICOLA	
PIERO FALSINA	
GABRIELE BARUCCA	
SOFIA SALARDI	* Sofia Salardi
ROBERTA MARCHIORO	* Roberta Marchioro
GRAZIELLA TUZZA	
ELENA FROLDI	* Elena Froldi
STEFANO BENETTI	
EMANUELA MEDEGHINI	<i>[Signature]</i>
MARIA GIULIA LONGHINI	<i>[Signature]</i>
SEBASTIANO SALI	
CRISTIANO GUERNIERI	<i>[Signature]</i>
CORRADO SCE'.	<i>[Signature]</i>

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Fourth meeting

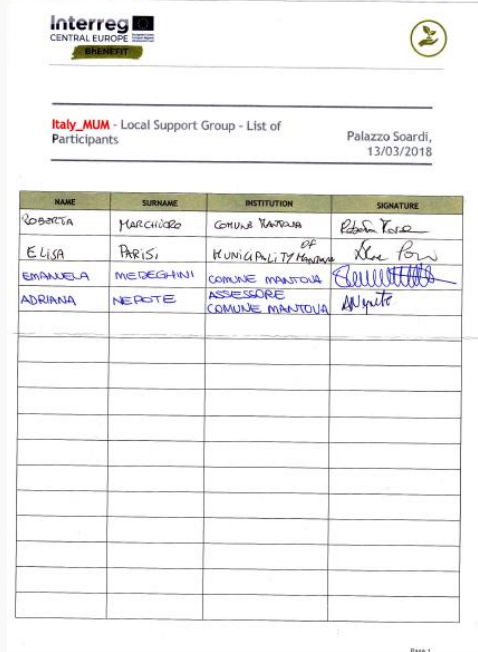
Date	March the 13 th 2018 (originally planned on march the 2 nd 2018)
Duration	4 hours
Place where the meeting have been conducted	The Municipality of Mantova building

Invitation



Participants (list of the participants)

- Roberta Marchioro -Mantova Municipality Public works office
- Elisa Parisi - Mantova Municipality Environment office
- Emanuela Medeghini- Mantova Municipality Office for integrated projects and fundraising
- Adriana Nepote - Mantova Municipality Council member

<p>Meeting agenda</p>	<p>The LSG meeting was part of another meeting about the new Unesco management Plan drafting for the city of Mantova. The subjects involved in our Local Support Group are the same as the Unesco team.</p> <p>Agenda:</p> <ul style="list-style-type: none"> - Update on the new Unesco management Plan; - Unesco sites and climate adaptation plans: risks and threats; - Mantova European projects for the sustainability of the city; - Seismic, hydraulic and industrial risks; - safeguard and enjoyment of environmental resources; - garden and design in the ideal city of Sabbioneta.
<p>Meeting outputs</p>	<p>The focus of the meeting: discuss about the definition of an environment management system able to include both safeguard and enjoyment of the Unesco site.</p>
<p>Lesson learned</p>	<p>The meeting has been the occasion for stakeholders to discuss and share opinions about the relation between Unesco World Heritage and environmental sustainability.</p>
<p>References to relevant tools presented and/or used during the meeting (signature sheet, pictures or images, PPT presentations, web-links</p>	<p>Signature sheet and pictures</p> 



Fifth meeting

Date	March the 15 th 2018
Duration	4 hours
Place where the meeting have been conducted	The Municipality of Mantova building

Invitation



Participants (list of the participants)

- Carmelita Trentini - Regge dei Gonzaga association
- Maria Giulia Longhini - Mantova municipality Office for integrated projects and fundraising
- Michele Chiodarelli - Aster (Municipality in-house agency)

Meeting agenda

The LSG meeting was part of another meeting about the new Unesco management Plan drafting for the city of Mantova. The subjects involved in our Local Support Group are the same as the Unesco team.

Agenda:

- Unesco value from a national point of view with some practical examples from the area of Cremona, Lodi and Mantova;
- Regione Lombardia interventions
- Brand “Unesco”;
- Unesco and sharing economy;
- Cultural heritage and valorisation: from strategy to action;
- Development of a culture based sustainable economy.

Meeting outputs	The focus of the meeting: to start the discussion about the recognition and reinforcement of the value chains (from a social, cultural, turistic, business, productive, educational point of view) connected to the „Unesco brand“ and start upon new connected economies
Lesson learned	The meeting has been the occasion for stakeholders to discuss and share opinions about the brand Unesco value and consider the possible connection to new economies.
References to relevant tools presented and/or used during the meeting (signature sheet, pictures or images, PPT presentations, web-links)	Signature sheet

Sixth meeting

Date	April the 12 th 2018
Duration	4 hours
Place where the meeting have been conducted	The Municipality of Mantova building

Invitation



Participants (list of the participants)

- Elena Froldi - Mantova municipality Public works office
- Maria Giulia Longhini - Mantova municipality Office for integrated projects and fundraising
- Emanuela Medeghini- Mantova municipality Office for integrated projects and fundraising
- Paola Menabò - Mantova Municipality Public Works office
- Cristiano Guernieri- Professional association of architects

Meeting agenda

The LSG meeting was part of another meeting about the new Unesco management Plan drafting for the city of Mantova. The subjects involved in our Local Support Group are the same as the Unesco team.

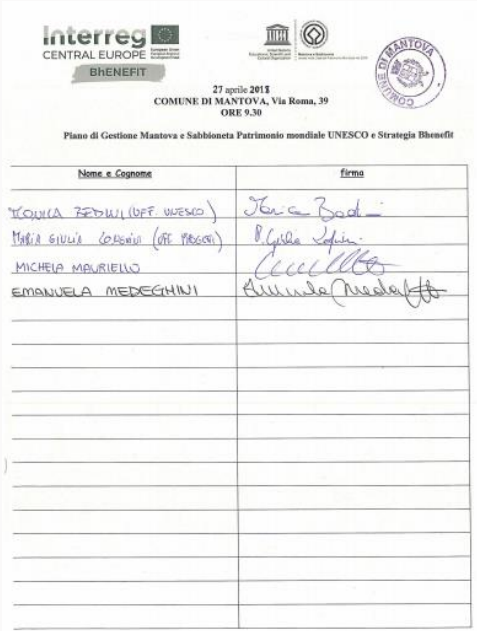
Agenda:

- Unesco sites management national legislation;
- Unesco and national/regional museums system;
- Regione Lombardia intervention for the valorisation of regional Unesco sites;
- State of conservation of single buildings within the urban structure of Mantova and Sabbioneta Unesco sites;
- Valorisation of Palazzo Ducale;
- The heritage management as social quality for the city: competences development, political participation;
- Unesco site management: Firenze example.

Meeting outputs	Starting and reinforcement of public-private (public institutions, private companies, third sector) partnerships in charge of an integrated management and active conservation of the Unesco site heritage (monumental and environmental point of view).
Lesson learned	The meeting has been the occasion for stakeholders to discuss and share opinions about the development of public-private partnerships.
References to relevant tools presented and/or used during the meeting (signature sheet, pictures or images, PPT presentations, web-links)	Signature sheet

Seventh meeting

Date	April the 27 th 2018
Duration	2 hours
Place where the meeting have been conducted	The Municipality of Mantova building
Invitation	By email
Participants (list of the participants)	<ul style="list-style-type: none"> - Monica Bedini Mantova municipality Unesco Office - Maria Giulia Longhini - Mantova municipality Office for integrated projects and fundraising - Emanuela Medeghini- Mantova municipality Office for integrated projects and fundraising - Michela Mauriello - Mantova municipality external expert (T1 Governance and Strategy)

Meeting agenda	<ul style="list-style-type: none"> - Discussion with the Unesco Office about the shared Local Support Groups meetings (November the 20th 2017; March the 13th 2018; March the 15th 2018; April the 12th 2018) and activities; -
Meeting outputs	<ul style="list-style-type: none"> - Comparison between: Unesco Office activity about the Unesco plan revision (for Mantova and Sabbioneta site) and BhENEFIT analysis on Governance at national and CE levels; - Analysis of the municipality internal organization in order to assure an integrated approach in historical city centre management; - Shared and parallel development of both BhENEFIT strategy and guidelines and Unesco plan revision. <p>Definition of roles and activities among municipality internal offices in order to adopt an integrated approach in the historic city centre management</p>
Lesson learned	<p>Sharing activities, capacities and methodologies have been useful for both activities (Bhenefit project-definition of governance of HBA; Unesco-Revision of Mantova and Sabbioneta Unesco site plan) and have contributed to the contamination within municipality offices and stakeholders.</p>
References to relevant tools presented and/or used during the meeting (signature sheet, pictures or images, PPT presentations, web-links	<p>Signature sheet</p> 

SLOVENIA

General information

Project number:	CE1202
Project acronym:	BhENEFIT
Partner no:	PP5
Institution:	ICRA

Local support Group creation and characteristics

<p>Identification of the subjects involved (brief description of the steps for the identification of the participants)</p>	<p>Mailing Phone calls Existing URBACT Local Urban Group members</p>
<p>Subjects involved (list the backgrounds of the subjects that is the civil society backgrounds involved)</p>	<ul style="list-style-type: none"> • Different departments within the local administration: Municipality of Idrija (cultural and social department) • Elected bodies responsible for the different policy areas connected to the challenge being addressed: <ul style="list-style-type: none"> ○ Idrija Mercury Heritage Centre (holistic and sustainable management of UNESCO cultural heritage – national institution) ○ City Museum Idrija (presentation of movable and immovable, tangible and intangible heritage) ○ Idrija Heritage Centre (touristic promotion and marketing of Idrija's heritage) • Beneficiaries e.g.: interested citizens

	<ul style="list-style-type: none"> • Third sector, NGOs, social enterprises, especially those that represent the interests of specific groups or deliver public services: <ul style="list-style-type: none"> ○ 2x NGOs (strategic development & youth involvement organizations) ○ SME
<p>List of the subject involved</p>	<ul style="list-style-type: none"> - Municipality of Idrija (culture, investments, financing, politics) - Idrija Mercury Heritage Centre (holistic and sustainable management of UNESCO cultural heritage - national institution) - City Museum Idrija (presentation of movable and immovable, tangible and intangible heritage) - Idrija Heritage Centre (touristic promotion and marketing of Idrija's heritage) - 2x NGOs (strategic development & youth involvement organizations) - SME - Other interested citizens
<p>Expected outputs</p>	<ul style="list-style-type: none"> - Assessment of stakeholder's real needs and problems (implemented by ICRA) - SWOT analysis of existing situation of HBA management - List of proposed improvements possible to implement in short-term (one year) and long-term (several years) period
<p>Timeframe for the production of the expected outputs</p>	<ul style="list-style-type: none"> - September 2017 - June 2018

<p>Contribution expected to the network</p>	<ul style="list-style-type: none"> - Proposed improvements and solutions
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Goals of the Group

<p>Description of the activities purpose <i>(at least 1000 characters)</i></p>	<p>By the Local Support Group, we are trying to make a contribution to, first of all, assessment of stakeholder’s real need and problems, which would make the firm foundations to plan our work properly at the fist place, and secondly, to see the readiness and needs of the stakeholders and also local politics to improve the existing situation. On the other hand, we are trying to involve the citizens and NGO’s views on the situation and to get to know their needs. Here we are luck to be able to join with the already exiting Urban Local Group, which deals manly with these questions and consequently with the urban use renewal. As we now urban use and use of historical urban areas (HUA) are closely linked. And as we saw one of the most important questions about sustainable and holistic approach of management of HUA is to find the right use for involved historical buildings and areas.</p>
<p>Description of the Group expectations</p>	<p>Group expectations follow the activities purpose: to get to now real needs and problems, find if it’s possible to find implementable solutions and involve all the relevant stakeholders in the process and the dialogue.</p>

Reports of LSG meetings

First meeting

Date	27 th October 2017
Duration	1h
Place where the meeting have been conducted	Idrija
Participants (list of the participants)	Ana Ogrič (ICRA) Jožica Lazar (ICRA) Tina Lisac (ULG coordinator) Maja Majnik (Municipality of Idrija) Cveto Koder (Studio Koder d.o.o. Idrija) Ivanka Leskovec (Local City community - KS Idrija) Tomaž Mivšek (Municipality of Idrija)
Meeting agenda	Work on T1 topics: Presentation of project and expected workplan (implementation of interviews of relevant stakeholders)
Meeting outputs	Informed participants
Lesson learned	-
References to relevant tools presented and/or used during the meeting (signature sheet, pictures or images, PPT	Attendance sheet, minutes, pictures

presentations, web-links	
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Second meeting

Date	10 th January 2018
Duration	1h
Place where the meeting have been conducted	Idrija
Participants (list of the participants)	<p>Matevž Straus (Municipality od Idrija, Association Idrija 2020)</p> <p>Rado Božič (Public fond for Cultural Activities)</p> <p>Cveto Koder (Studio Koder d.o.o. Idrija)</p> <p>Aleksander Naum (SGI d.o.o.)</p> <p>Maja Majnik (Municipality of Idrija)</p> <p>Tina Lisac (ULG coordinator)</p> <p>Ana Ogrič (ICRA)</p> <p>Ivanka Leskovec (Local City community - KS Idrija)</p> <p>Vanja Leskovec (KS Mesto Idrija)</p> <p>Tomaž Mivšek (Municipality of Idrija)</p>
Meeting agenda	<p>Work on T1 topics: Preparation of Integrated Action Plan (related to ULG activities)</p> <p>Reporting on work done so far on the interviews</p>
Meeting outputs	We agreed upon the next activities (presentation of interviews and their outcomes)

Lesson learned	Participants are interested in combining the bottom up approach (ULG, Urbact activities) and top-down approach (Bhenefit project) and to hear about the results of the interviews.
References to relevant tools presented and/or used during the meeting (signature sheet, pictures or images, PPT presentations, web-links)	Attendance sheet, pictures

Third meeting

Date	25 th January 2018
Duration	2h
Place where the meeting have been conducted	Idrija
Participants (list of the participants)	Ana Ogrič (ICRA) Jožica Lazar (ICRA) Tina Lisac (ULG coordinator) Maja Majnik (Municipality of Idrija) Cveto Koder (Architect - Studio Koder d.o.o. Idrija) Tomaž Mivšek (Municipality of Idrija) Zumra Čolarić Tatjana Dizdarevič (CUDHg Idrija) Rado Božič (Public fond for Cultural Activities) Silvij Jereb (Architect) Bojan Režun (vice Major of Municipality of Idrija) Karmen Makuc (Municipality of Idrija)

Meeting agenda	<p>Work on T1 topics: Presentation of interview's results and findings and debate on the topic</p> <p>Debate and preparation of Integrated Action Plan for city centre</p>
Meeting outputs	<p>Gathered impressions and feedbacks on interview's result presentation and opinions and ideas for city centre use renewal (Integrated Action Plan)</p>
Lesson learned	<p>There is a fundamental need for redefinition of local (financial) politics and redefinition of main involved stakeholder's integrative approach to collaboration</p>
References to relevant tools presented and/or used during the meeting (signature sheet, pictures or images, PPT presentations, web-links)	<p>Attendance sheet, pictures</p>

Relevant Pictures, press releases, links, references:

First meeting (27th October 2017)



Second meeting (10th January 2018)



Third meeting (25th January 2018)



Fourth meeting

Date	16 th March 2018
Duration	1h
Place where the meeting have been conducted	Idrija

<p>Participants (list of the participants)</p>	<p>Ana Ogrič (ICRA) Jožica Lazar (ICRA) Maja Majnik (Municipality of Idrija) Ivana Leskovec (City Museum of Idrija and Cerkno) Tatjana Dizdarević (CUDHg Idrija)</p>
<p>Meeting agenda</p>	<p>Work on T1 topics: Presentation of interview's results and findings and debate on the topic. Each stakeholder presented their opinions.</p>
<p>Meeting outputs</p>	<p>Gathered opinions on existing local governance system and suggestions on its improvements.</p>
<p>Lesson learned</p>	<p>The main problem is that actual problems don't resonate in the local politics formation. The idea is to encourage the creation of basis for local politics formation through the participation of involved stakeholders.</p>
<p>References to relevant tools presented and/or used during the meeting (signature sheet, pictures or images, PPT presentations, web-links)</p>	<p>Attendance sheet</p>

AUSTRIA

General information

Project number:	CE1202
Project acronym:	BhENEFIT
Partner no:	9
Institution:	Boku - University of natural resources

Local support Group creation and characteristics

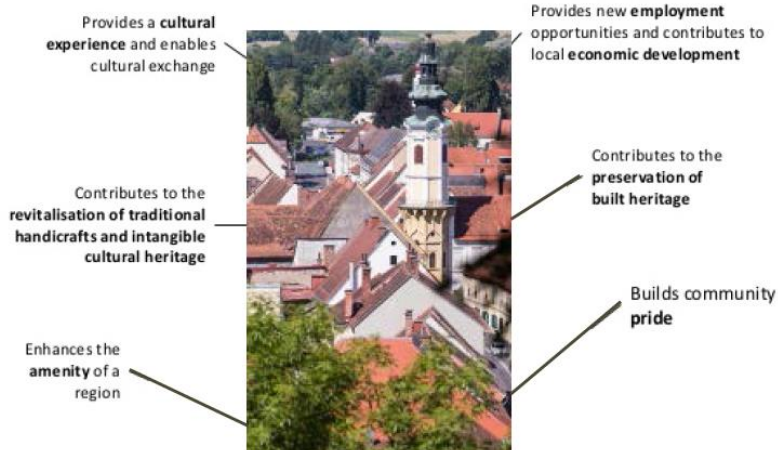
<p>How did you identify the organisations/ subjects to be involved? (brief description of the steps for the identification of the participants)</p>	<p>For the analyses of the HBA governance in Austria we contacted several experts and stakeholders. The inventory and team of involved experts was completed by local experts from Graz and Bad Radkersburg, who illustrated the issues from an administrative perspective.</p> <p>The local support group was involved via e-mail exchange, phone calls and several meetings in person.</p>
<p>Which Subjects are finally involved in the LSG ? (list or represent with a diagram the names/organisations and brief presentation of the backgrounds of the subjects involved)</p>	<p>Target group type: Local public authority: 9</p> <ul style="list-style-type: none"> • City of Graz (2) Bad Radkersburg (3) as well as administrative members of the municipality (1) and the city council (3). • Regional public authority • Bundesdenkmalamt (1) • real estate management (2) • experts in planning and restoration (1) • Head of community (1) • members of the local tourism organization (3), • Hotel owner and employees (2) • owners of historic buildings in Bad Radkersburg (2).

<p>How was the detailed scope and expected outputs of the LSG defined? How can you summarize them?</p>	<p>The expected outcome of to the LSG to engage the city in order to reason together about the need of a HBA management model that is environmentally, economically and socially sustainable:</p> <ul style="list-style-type: none"> • combining the daily maintenance of historic heritage with its preservation and valorization in a sustainable way, • looking for novel solutions to maintain and to use the urban historic areas and optimizing its energy efficiency and sustainable use.
<p>Did you define a work plan with the LSG?</p>	<p>The LSG will firstly work on the general assessment of HBA governance system at national and local framework in order to support BOKU in the identification of main topics, critical aspects, strengths, needs and opportunities.</p> <p>In parallel with project development, the LSG will work on T2 topics in order to provide useful informations especially for the identification of local features and peculiarities to take into account for a sustainable performance of historic built environments.</p>
<p>How do you relate the LSG to the BhENEFIT project implementation?</p>	<p>The LSG will be an active part of the project contributing in the realisation of assessment about HBA governing principles in the national and local framework; the group will also work on the identification of possible solutions for an efficient HBA management within cities involved.</p>
<p>How do you plan to relate the LSG to the BhENEFIT project follow-up?</p>	<p>The cooperation with certain members of the LSG is already existing. The work defined will produce possible solutions for the improvement of heritage conservation, valorisation and promotion within the region. After the conclusion of Bhenefit project the idea is to go on with meetings in order to</p>

Goals of the Group

<p>Description of the activities purpose</p>	<p>The general goals of the Local Support Group are to discuss about stakeholder's needs and problems to be shared with the consortium in order to find possible shared solutions; to engage people about the management of HBA in order to ameliorate the existing situation finding shared solutions with an holistic approach; to provide possible benefits of heritage tourism as follow</p>
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Benefits of heritage tourism



Description of the Group expectations

The Group expectation is to be informed about the general purpose of the activity, to be listened about general needs and problems, to find solutions for the management of HBA.

Reports of LSG meetings

First meeting

Date	18.08.2017
Duration	2 hours
Place where the meeting have been conducted	Bad Radkersburg Congress center
Invitation	By phone call
Participants (list of the participants)	<ul style="list-style-type: none"> • Oliver Schmid-Selig - BOKU; • Ulrike Pröbstl-Haider - BOKU; • Franz Brander - City director of Bad Radkersburg.



Second meeting

Date	13.11.2017
Duration	2 hours
Place where the meeting have been conducted	Bad Radkersburg Municipality
Invitation	By phone call
Participants (list of the participants)	<ul style="list-style-type: none"> • Oliver Schmid-Selig - BOKU; • Ulrike Pröbstl-Haider - BOKU; • Franz Brander - City director of Bad Radkersburg.
Meeting agenda	<ul style="list-style-type: none"> • General overview and feedbacks of HBA governance system in Austria, Steiermark region and in the city of Bad Radkersburg; • Presentation of the possibility to realize BIM pilot action in Bad Radkersburg.
Meeting outputs	First general assessment of HBA management
Lesson learned	-

