



CORCAP

Pilot actions implementation

PILOT ACTION 2nd consolidated report
D.T2.1.5

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1. BACKGROUND

Introduction

Technical Work Package 2 includes multimodal freight transport pilot actions complementing OEM corridor development. To reach the goals, in the first step the methodology for the implementation of the pilot actions was agreed (D.T2.1.1).

Each partner shall carry out its pilot (as it is specified in the application form) and prepare its pilot reports. In all cases other partners are involved, too (assessment, capitalisation etc).

Purpose of this document

In order to get a comprehensive picture of how the pilots are doing overall. The WP leader, PP8 Freeport of Budapest prepares periodic, consolidated reports assessing the status of pilot activities based on the inception reports and mid-term reports provided by the project partners. The reports will be shared among partners for peer review and will be discussed by the partners during the partner meetings.

This document is the second element of this series, the 2nd consolidated report (D.T2.1.5). This report aims to offer an evaluation framework supporting the learning and capitalisation process for each pilot action.

It consists of three parts:

- the progress of the partners since the pilots started;
- the status of stakeholder involvement;
- identification of expected results and risks.

For each part, a summary table/figure has been prepared for a more illustrative presentation.

The document also summarises and highlights the changes that have taken place since the first assessment report.

Our goal is to present the changes that have taken place since the beginning of the implementation and to give the partners a more comprehensible picture of the extent to which they have succeeded in carrying out the tasks undertaken/planned by them so far.

Which project partners' activity is assessed?

Each project partner who has a pilot is involved. The following table summarises the pilot actions and the responsible PPs.

Topic of the pilot action	Deliverable	Partner responsible
Smart traffic management system for the Budapest Freeport	D.T2.2.1-3	Freeport of Budapest Logistics, PP8, BSZL
Solutions for accessibility harmonisation of inland ports in the German-Czech section of the OEM corridor	D.T2.2.4-5	Saxon Inland Ports Upper Elbe, PP2, SBO
Analysis of goods flows and development of logistics concept for new intermodal services along the OEM corridor	D.T2.3.1-4	Rostock Port, PP3, Rostock Port
Logistics concept for an OEM freight liner train Rostock-Saxony/Czech Republic	D.T2.3.5-6	Saxon Inland Ports Upper Elbe, PP2, SBO
Low-cost improvements for rail freight transport along the OEM corridor and related railway networks	D.T2.3.7-10	Győr-Sopron-Ebenfurth Railway, PP9, GYSEV
Identification of attractive multimodal logistics locations and elaboration of profiles for development in the South Moravian Region and in the Bratislava Region	D.T2.4.1-5	KORDIS JMK, PP5, KORDIS
		Institute of Spatial Planning, PP6, IPP

2. STATUS REPORT ON THE IMPLEMENTATION OF THE PILOT ACTIONS

By monitoring the implementation of the pilots, our goal is to ensure that the partners involved deliver all the planned outputs, adhere to the timeframes accordingly, and manage all the risks during the implementation.

Through the reports prepared by each project partner with pilot action (inception, 1st intermediate report and 2nd intermediate report), the WP2 lead partner is informed about what they are planning to implement and at what pace are they progressing. Based on these inputs, the overall progress for the pilots is presented in the next section.

It is important to emphasise that our next evaluation and summary are to be understood from the beginning of the implementation of the pilots and do not only show the changed state since the previous interim report.

2.1 NEEDS AND CHALLENGES ADDRESSED BY THE PILOT ACTIONS

The following needs and challenges were identified by the pilot partners before or during the implementation of the pilot activities, which were divided into three groups.

Lack of solution or method deficiency that pilots want to answer:

- There is no access and traffic management system on the market that can handle a logistics center of similar size and functionality;
- Underdeveloped intermodal transport along the OEM corridor;
- Insufficient terminal capacities, low utilisation of intermodal equipment (e.g. trailer which can be loaded by cranes on rail wagons) within the transport industry;
- Need for a joint transport concept to increase rail freight traffic in the OEM corridor;
- There are a number of specific needs of rail freight concerning certain infrastructure elements and parameters, but in many cases shares the same rail network with rail passenger transport;
- Need for improving the conditions for rail freight and including rail freight better in policy decisions, infrastructure planning and investments, operational planning as well as in regional and land-use planning.

Challenges related to the implementation of pilot actions:

- The end result should be on one hand a tailor-made solution (programmes and support schemes) for the digitalisation of inland ports and on the other hand a harmonised and standardised Intelligent Transport System;
- The maximum possible transport parameters for regularly occurring oversized and heavy goods transport need to be defined and pre-confirmed;
- Greater attention shall be paid to ensure that new roundabouts or similar potential barriers for oversized or heavy transports are passable and light signal systems and traffic signs protruding into the loading gauge of the transport can be swivelled or dismantled;
- Adequate alternative routes are to be indicated when planning construction sites on heavy-duty corridors;
- Designation of heavy goods corridors between the point of origin/destination and the nearest inland port or rail loading point in order to facilitate the integration of inland waterways and rail into these specific logistics chains;
- The level of digitalisation differs from one port to another;

External factors:

- Disadvantageous political factors like low wages for truck drivers;
- The environmental footprint of trucks (which in South-East Europe are comparably old and consequently less environmentally friendly) are much more polluting than a rail-based transport chain;
- Ambitious targets for reduction of Greenhouse Gas (GHG) emissions in the context of European and national climate policies and the EU Commissions “New Green Deal”;
- Rail freight, including its interfaces to other modes, is often neglected when it comes to investments in transport infrastructure and in regional and land-use planning;
- Rail freight usually has lower priority than passenger traffic;
- COVID-19 and its consequences for the economy and freight transport;
- A new cycle for EU funding is beginning;

2.2 STATUS REPORT ON THE DEVELOPMENT OF OUTPUTS OF THE PILOT ACTIONS

The following studies, analyses and activities have been carried out by the partners since the start of the pilot implementation:

- Telephone conferences among the project partners and agreement on the progress and the methodology of each pilot project;
- Technical design of the Automated access control and traffic management system;
- Detailed technical specification study, navigation application (it is before publication), installed devices for the intelligent access and traffic management system;

- Collection of data for the Free State of Saxony for the mapping;
- Desk research and evaluation of material from the relevant Rail Freight Corridors;
- Questionnaire has been prepared and suitable locations for interviews has been identified;
- Direct talks were held with various market players who are active in the OEM corridor;
- Working meetings with the stakeholders in-depth and online with the participation of e.g. Stena Line, VTG Rail Logistics and LINEAS Germany;
- Technical framework of the Internet portal (SDSS) was completed and it is an online portal accessible by means of internet browser (Microsoft Edge, Internet explorer, Chrome etc);
- GIS part of the Internet portal with geodata and statistical data was developed;
- Accessibility indicators done for whole area (SW Slovakia and South Moravian Region);
- Draft content of the Attractive Multimodal Logistic Locations study was elaborated;
- Mapping of road freight transport study is prepared;
- Collection of geographical and statistical data for the Spatial Decision Support System has finished;
- An online GIS web map service (WMA) was created;

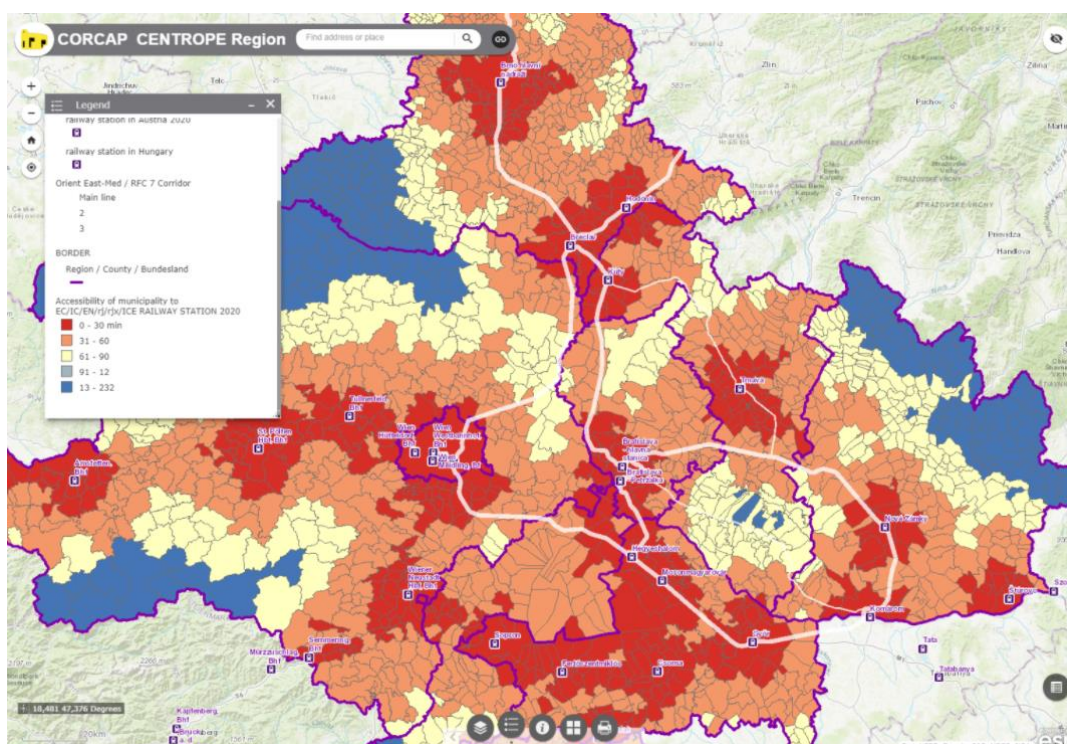
To illustrate the results so far, in the followings we present highlights from the results delivered by the pilot actions.



1. Figure Installed devices for the intelligent access and traffic management system

Source: FBL

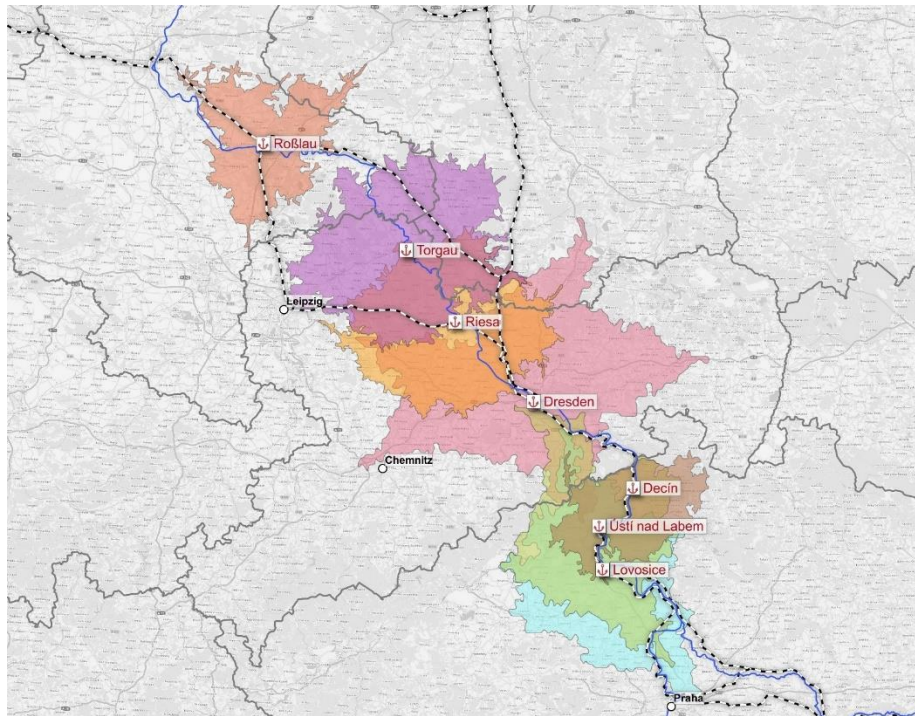
The photos above were made by FBL in connection with the “Smart traffic management system for the Budapest Freeport” pilot action. The DOCK App mobile application was developed to help navigation to the tenants of FBL. For those who have not downloaded the App, on-site navigation is available, and it is supported with the implemented screens, cameras and an info point (kiosk).



2. Figure Web map application

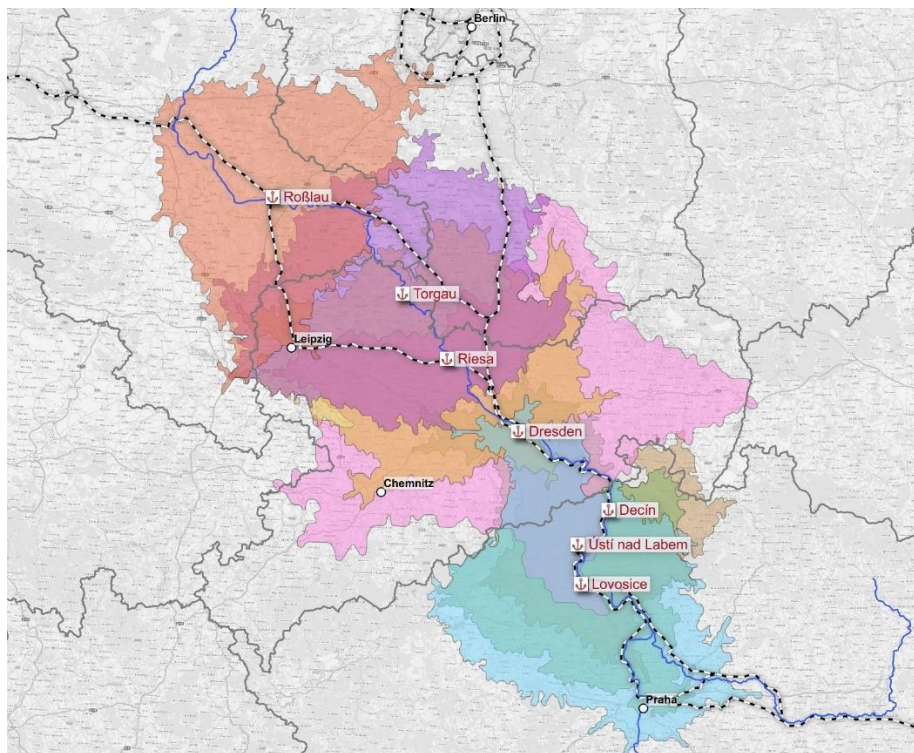
Source: IPP

The figure above was made by IPP in connection with the “Identification of attractive multimodal logistics locations and elaboration of profiles for development in the South Moravian Region and in the Bratislava Region” pilot action. The application layer consists of SDSS and GIS part. In both cases it is an online portal accessible by means of internet browser (Microsoft Edge, Internet explorer, Chrome etc). Access to the portal and to the online GIS web map service (WMA) is possible by entering the following link: <https://www.ipp-oz.sk/corcap>.



3. Figure Mapping of accessibility of Saxon and Czech ports by truck in 60 min

Source: SBO



4. Figure Mapping of accessibility of Saxon and Czech ports by truck in 90 min

Source: SBO

The figures above were made by SBO in connection with the “Development of logistics concept for an OEM freight liner train Rostock-Saxony/Czech Republic” pilot action. The figures show the accessibility of Saxon and Czech ports by truck in 60 and 90 mins. The connection of the Free State of Saxony and the economy in the Saxon-Czech border region to the ports of import and export of goods is characterised by comparatively long transport routes. Therefore, different modes of transport with their specific performance should be used here more frequently, section by section.

2.3 METHODS APPLIED DURING THE IMPLEMENTATION OF THE PILOT ACTIONS

The partners plan to involve stakeholders in the implementation of the pilots in various ways.

Of which the following have been used at least once since the start of implementation:

√	–Continuous discussions with stakeholders;
√	–On-site consultations;
√	–Field visits;
√	–Infrastructure surveys and interviews with tenants;
√	–Technical and geographical mapping;
√	–Interviews with market players and potential customers;
√	–Moderated (online) project meetings;
√	–Conduction of surveys on current logistics concepts;
√	–Literature research (scientific literature, policy documents and railway sector publications);
√	–Data search and extraction from internal databases (railway infrastructure parameters, railway station layouts, timetable data, transport statistics);
√	–Interviews with experts from internal units concerned (such as infrastructure unit, operations unit, traffic management unit);
√	–Data analysis with MS-Excel, including visualisation in diagrams;
√	–Elaboration of maps;
√	–Settlement quality index modelling;
√	–GIS analysis of transport accessibility;
√	–Software development in the field of SDSS, GIS applications and access control system.

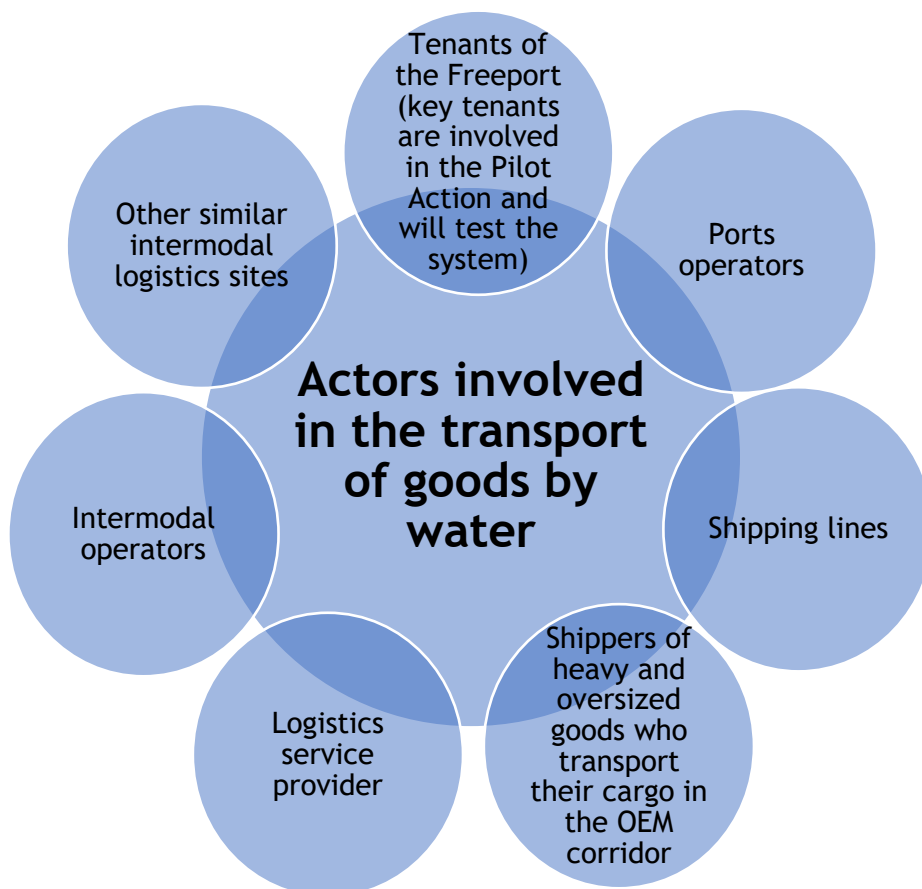
The results achieved during these activities can be found in the stakeholder involvement logbooks of the partners.

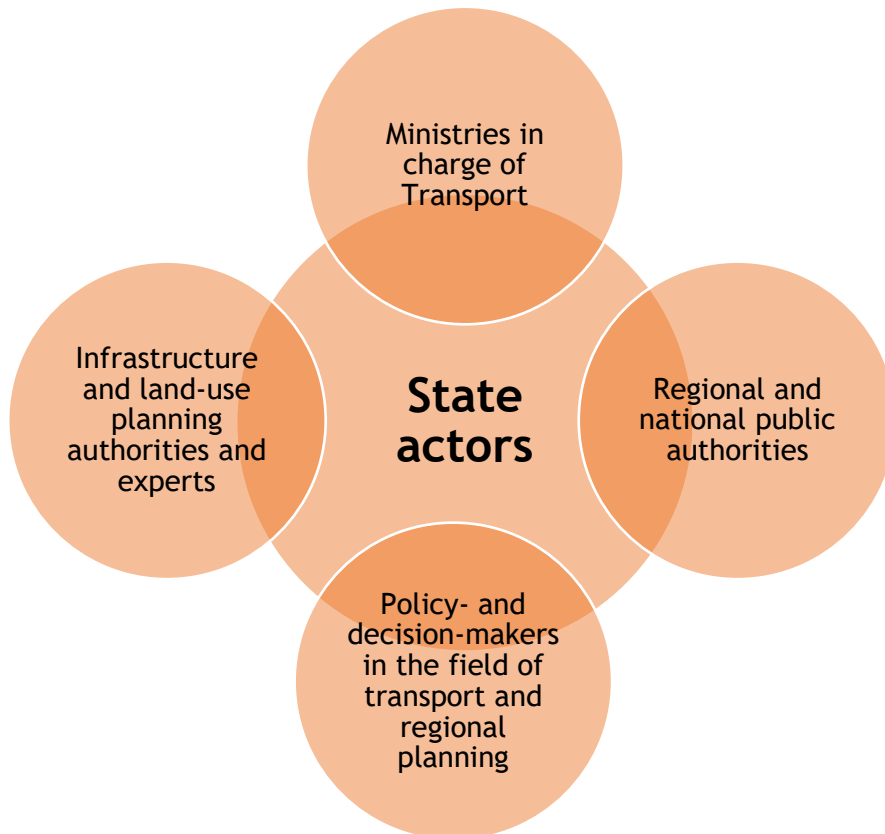
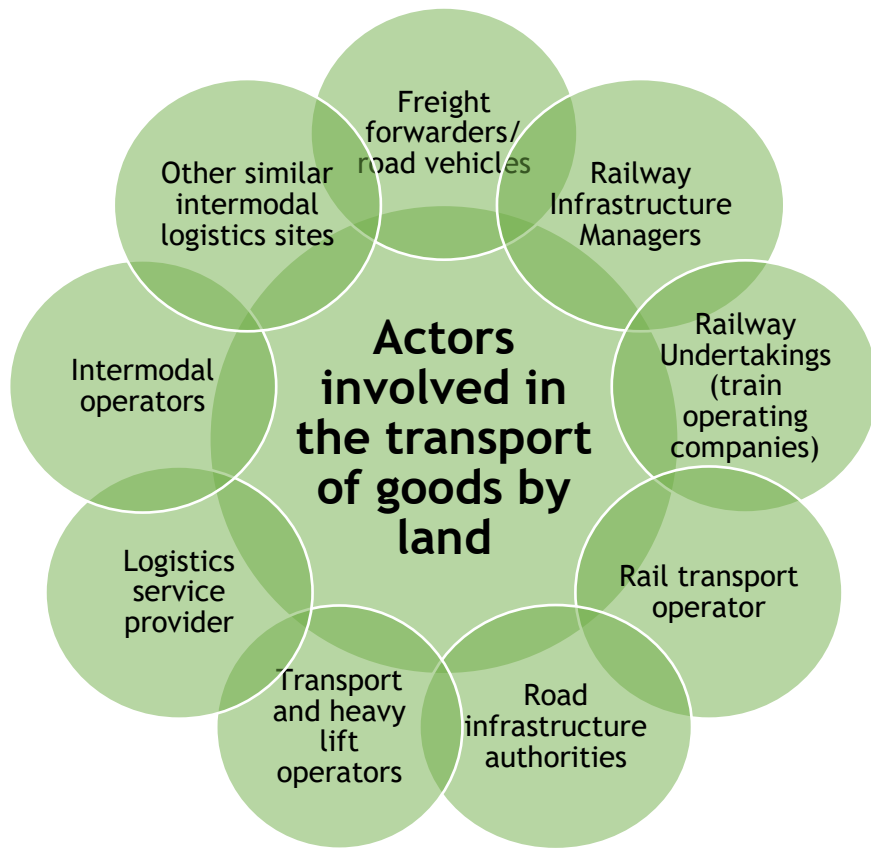
The following methods will be used in the later stages of implementation (or if the current epidemic situation already allows):

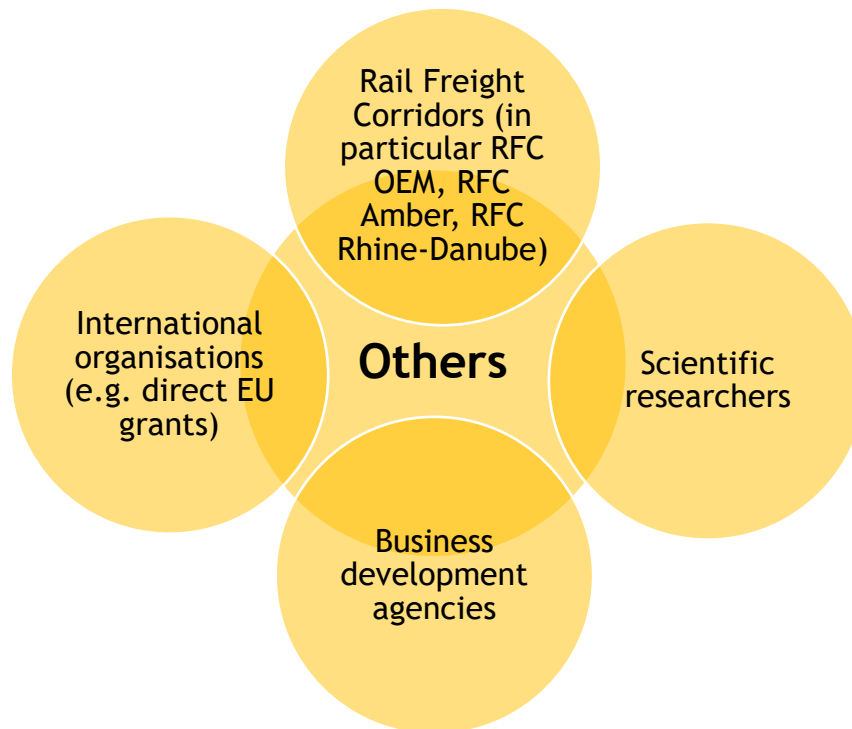
- 0 –Direct contacts;
- 0 –Production planning for the Demonstration Train;
- 0 –Capacity application process;

2.4 TARGET GROUPS/BENEFICIARIES OF THE PILOT ACTIONS

A number of target groups have been identified that can help the pilots to be implemented and utilise the achieved results in the future:







2.5 ANY DEVIATION IN TERMS OF THE CONTENT OR REALISATION OF THE PILOT ACTIONS (REASONS)

There was no deviation in the content or in the realisation of the pilot:

- D.T2.2.4-5 Saxon Inland Ports Upper Elbe, PP2, SBO;
- D.T2.3.1-4 Rostock Port, PP3, Rostock Port;

There was a small change in the pilot's realisation:

- D.T2.2.1-3 Freeport of Budapest Logistics, PP8, FBL;
- D.T2.3.5-6 Saxon Inland Ports Upper Elbe, PP2, SBO;
- D.T2.3.7-10 Győr-Sopron-Ebenfurth Railway, PP9, GYSEV;
- D.T2.4.1-5 KORDIS JMK, PP5, KORDIS; Institute of Spatial Planning, PP6, IPP.

D.T2.2.1-3 Freeport of Budapest Logistics, PP8, FBL

- The content and the focus of this pilot action did not change;
- The development and implementation of the automated access control and traffic management system for the site of FBL was delayed compared to what FBL planned earlier. However, the assessment phase started on time.
REASON: Finding the supplier for the required hardware and technology took more time than estimated
IMPACT: It has no negative impact; the pilot action is still proceeding according to the time schedule of AF.

D.T2.3.5-6 Saxon Inland Ports Upper Elbe, PP2, SBO;

- The completion of the logistic concept was delayed compared to what SBO planned earlier but it was completed in October 2020.
REASON: The low accessibility of potential customers and stakeholders, triggered by the COVID-19 pandemic and because of the postponed stakeholder meeting, which was made up for as an online meeting in October 2020.
IMPACT: The Lead Partner and Coordinator have been informed.

D.T2.3.7-10 Győr-Sopron-Ebenfurth Railway, PP9, GYSEV

- The content and the focus of this pilot action did not change;
- Regarding the timeline, one of the Deliverables (D.T2.3.9, TEN-T Demonstration train), originally scheduled for September/October 2020, is postponed until April/May 2021
REASON: COVID-19.
IMPACT: The Lead Partner and Coordinator have been informed accordingly by e-mail on 23 April 2020 and a new indicative date, 19/20 May 2020, has been communicated on the Partner Meeting of 3/4 September 2020. The postponement will content-wise not have any impact on the deliverable. Even with the postponement it will still be implemented before the end of the Pilot Action as a whole (which is running until 30 June 2021) and well ahead of the overall end of the CORCAP-project in March 2022.
- The other three deliverables (D.T2.3.7, D.T2.3.8 and D.T2.3.10) of the Pilot Action are not affected by this postponement and are expected to be delivered on time.

D.T2.4.1-5 KORDIS JMK, PP5, KORDIS; Institute of Spatial Planning, PP6, IPP

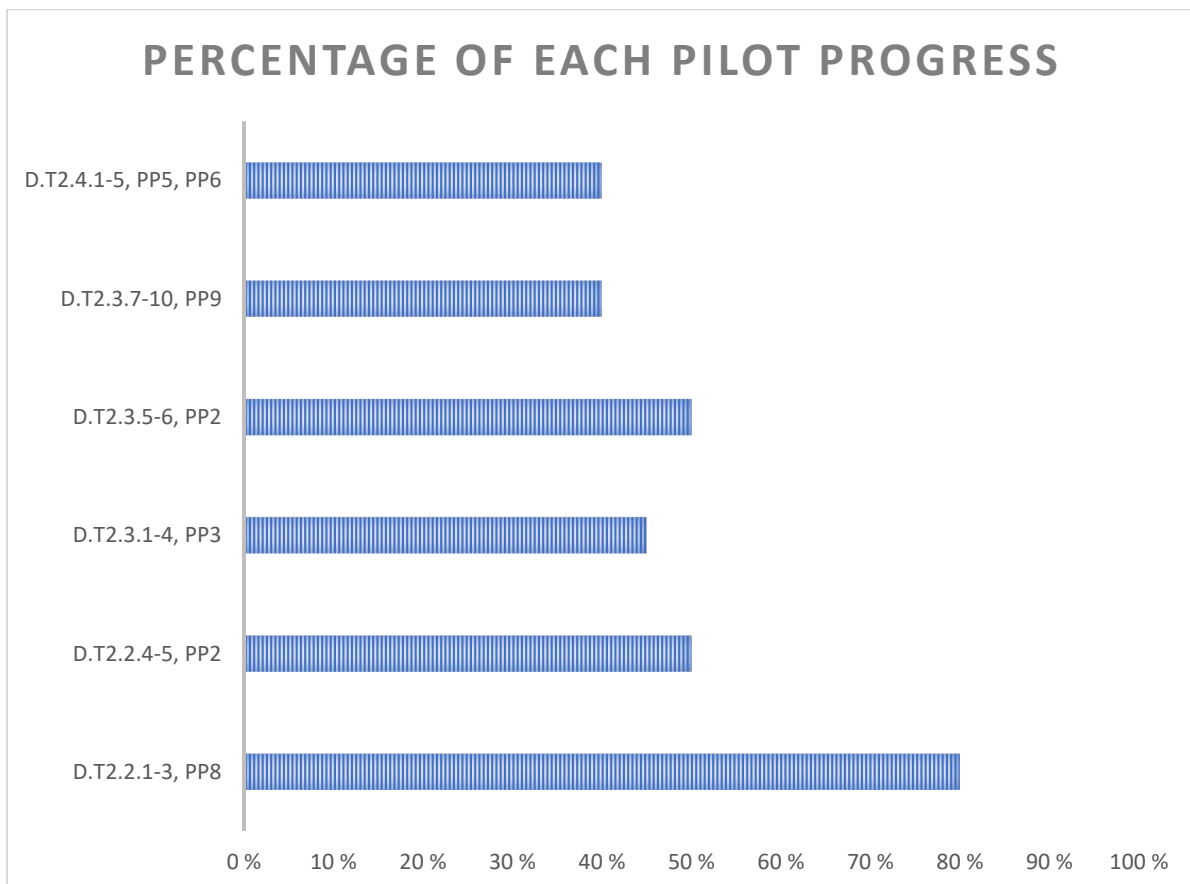
- There was a small change in the content of this pilot action
REASON: Deviation has been identified within planned purchase of equipment - Maintenance and updates of the GIS software for the Spatial Decision Support System (SDSS) Period 1: 2.970 EUR Period 3: 2.970 EUR Period 5: 2.970 EUR.
IMPACT: Based on the detailed set-up and planning of the pilot action, the online GIS solution should be implemented with the following elements:

- Purchase of software upgrade & maintenance for online GIS, estimated cost: max. 1.600 EUR/per year
- Purchase of hardware for GIS workstation, estimated cost: 1.800 EUR.

Taking into account the implementation period of the project, it is expected that the total cost will be approx. EUR 5,000 for the entire duration of the project.

To ensure proper performance, additional hardware must be purchased to run the required software (ArcGIS Pro).

- Regarding the timeline, one of the Deliverables (D.T2.4.1, Mapping of road freight transport flows crossing the South Moravian Region), originally scheduled for June 2020, is postponed until September 2020
 REASON: COVID-19.
 IMPACT: The Lead Partner and Coordinator have been informed.
- Regarding the timeline, one of the Deliverables (D.T2.4.3, Set-up of technical framework for cross-border accessibility analyses in the Centrope area), originally scheduled for June 2020, is postponed until September 2020
 REASON: COVID-19.
 IMPACT: The Lead Partner and Coordinator have been informed.



Source: Own editing

Based on the chart, it can be seen that the FBL' pilot **D.T2.2.1-3** is progressing the quickest with its pilot implementation while the PP9's **D.T2.3.7-10** pilot action and PP5's and PP6's **D.T2.4.1-5** are progressing the slowest. However, this is not surprising, as it was already planned at the time of writing the AF that the FBL would be the first flagship to show the others the direction (FBL is also the work package leader). FBL is the only one to have already completed more than 60% of the tasks that arise during the implementation.

By the pilot action of Port of Rostock **D.T2.3.1-4**, they are working on two studies focussing on the development of new intermodal services along the OEM corridor. Both the study related to the Hungarian market and the study looking on Turkish one are nearly finished and are in their final phase. In both reports sub-analyses for cargo groups, potential customers and a basic train concept are done, currently they try to convince market players to put the theoretical concept into the market (market penetration).

In the case of pilot **D.T2.3.5-6**, various market players who are active in the OEM corridor were addressed. The aim of this action is to achieve acceptance for the project and to generate further potential for a corridor. The relevant industries and the corresponding high-volume industry locations have been identified. In a further step, the available cargo handling technologies were determined. In the meantime, contact has been established with approx. 90 percent of all potential customers.

A number of sub-tasks have already been completed for pilot **D.T2.3.7-10**. Currently work on Deliverable **D.T2.3.8** (Application of the system approach on the Brno - Budapest section of the OEM-corridor) is ongoing. Necessary information for preparation of the study has been gathered, mostly through analysis of maps, material of the relevant Rail Freight Corridors, Network Statements of the railway Infrastructure Managers concerned. The results of the Regional Needs Analyses have been taken into account. Drafting of text and preparation of illustrations to the study is on-going. A complete draft for internal review is expected to be ready in beginning of December.

D.T2.4.1-5 pilot activity is different compared to the rest of the pilot activities. The content of the pilot activity is based on the results/outputs of the Regional Analysis (WPT1). As a result, the implementation could only start after the completion of WPT1. Since then, implementation has been ongoing, and partners are progressing at a planned pace with the implementation of the methodology (COVID-19 alone is what hinders them to some extent).

All in all, the implementation level of the pilot actions is adequate, with only minor delays that can still be managed by the partners.

2.6 COMPLETED DELIVERABLES

Deliverable	Name of the activity	Completed by
D.T2.2.1	Technical design of the smart traffic management system for the Budapest Freeport	PP8
D.T2.2.2	Implementation of the smart traffic management system for the Budapest Freeport	PP8
D.T2.2.4	Mapping of accessibility restrictions of inland ports in the German-Czech section of the OEM corridor	PP2
D.T2.3.1	Mapping of goods flows for different cargo commodities along the OEM corridor and related sections of crossing TEN-T corridors	PP3
D.T2.3.2	In-depth analyses for selected cargo commodities, destinations and intermodal hubs	PP3
D.T2.3.7	Development of system approach for low-cost improvements for rail freight transport along the OEM corridor and related railway networks	PP9
D.T2.4.1	Mapping of road freight transport flows crossing the South Moravian Region	PP5
D.T2.4.3	Set-up of technical framework for cross-border accessibility analyses in the Centrope area	PP6

2.7 REMAINING DELIVERABLES

Deliverable	Name of the activity	Completed by
D.T2.2.3	Assessment of the smart traffic management system for the Budapest Freeport	PP8
D.T2.2.5	Development and testing of solutions for accessibility harmonisation of inland ports in the German-Czech section of the OEM corridor	PP2
D.T2.3.3	Development of logistics concept for new intermodal services along the OEM corridor	PP3
D.T2.3.4	Testing of logistics concept for new intermodal services along the OEM corridor	PP3
D.T2.3.5	Development of logistics concept for an OEM freight liner train Rostock-Saxony/Czech Republic	PP2
D.T2.3.6	Testing of logistics concept for the OEM freight liner train Rostock-Saxony/Czech Republic	PP2
D.T2.3.8	Application of system approach for low-cost improvements for rail freight transport along the OEM corridor and related railway networks	PP9
D.T2.3.9	OEM demonstration train, demonstrating the benefits of smart timetabling and traffic management	PP9
D.T2.3.10	Best-practice guideline on low-cost improvements for rail freight transport in railway corridors	PP9
D.T2.4.2	Scenarios of development of freight transport crossing and targeting the South Moravian Region until 2050	PP5

D.T2.4.4	Mapping of cross-border accessibility in the Centrope area until 2050	PP6
D.T2.4.5	Identification of attractive multimodal logistics locations and elaboration of profiles for development in the South Moravian Region and in the Bratislava Region	PP5 and PP6

3. STATUS REPORT ON THE INVOLVEMENT OF STAKEHOLDERS

In order to achieve a maximum level of capitalisation of the knowledge and experiences, pilot actions should be accompanied by a high level of stakeholder involvement, mobilising the relevant actors of the topic.

The methodology by the involvement of stakeholders looked as follows. PP8 provided a series of logbook templates, and instructions including:

- Stakeholder involvement logbook;
 - the aim of this document is to provide a methodological support of:
 - how to organize and document stakeholder involvement and
 - how to report it to the WP responsible partner (Freeport of Budapest - PP8).
 - the document contains a detailed list of the potential stakeholder institutions based on the type of the project partner, a list of obligatory and possible additional attachments that have to be sent to the WP responsible partner.
- Stakeholder involvement logbook_Agenda;
 - this is a template provided for the project partners to be filled out before the organisation of the meeting.
- Stakeholder involvement logbook_Attendance list;
 - this is a template provided for the project partners to be filled out on the venue.
- Stakeholder involvement logbook_Minutes of Meeting.
 - this is a template provided for the project partners to be filled out after the venue.

3.1 STAKEHOLDER INVOLVEMENT CARRIED OUT IN DESIGNING THE PILOT ACTIONS

Already until October 2020, a number of stakeholders were involved by the partners. These are as follows:

- During the business requirement specification and system development, FBL's key tenants of the site facilities were interviewed. Key tenants: Ekol Logistics, Láng Ltd., MASPED Logistics Ltd., Arcelor Mittal, MCC Ltd. Ghibli Ltd;
- During SW development, MASPED Logistics Ltd. was consulted for function solution development. (it was organised online via Zoom due to COVID-19 restrictions);
- The lowest transport authorities, who are necessary for applications and permits;
- Ministries, which can improve the corresponding legal regulations;

- Rail cargo operators with transshipment capacities and those operating in the OEM corridor;
- Regional authorities in Bratislava, Trnava and Nitra Self-governing Regions, South Moravia Region;
- National authorities - Ministry of Transport and Development of the Slovak Republic;
- Transport and logistics experts;
- Several stakeholders from the logistics and forwarding industry.

3.2 PLANNED STAKEHOLDER INVOLVEMENT DURING THE PILOT ACTIONS

STAKEHOLDER TYPE	STAKEHOLDER NAME/GROUP	RELEVANCE OF THE STAKEHOLDER TO THE PILOT ACTION	NAME OF PP WHO WILL INVOLVE THIS STAKEHOLDER	PLANNED WAYS AND METHODS OF INVOLVEMENT
Ministries	Saxon State Ministry for Economic Affairs, Labour and Transport	Supreme authority for transport	SBO	Multiplier on the Saxon planning associations
	Ministry of Transport and Development of the Slovak Republic	Ministry is responsible for transport concepts and spatial planning concept development at national level	KORDIS, IPP	Meetings and interviews
Regional and local authorities	Bratislava Self-governing Region	Stakeholder is responsible for Regional Master Plan development	KORDIS, IPP	Meetings and interviews
	Trnava Self-governing Region	Stakeholder is responsible for Regional Master Plan development	KORDIS, IPP	Meetings and interviews
	Nitra Self-governing Region	Stakeholder is responsible for Regional Master Plan development	KORDIS, IPP	Meetings and interviews
	South Moravia Region	Stakeholder is responsible for Regional Master Plan development	KORDIS, IPP	Meetings and interviews
Transnational and	EGTC NRL Dresden-Prague	Middle	SBO	Information and coordination via Email, telephone conferences, video conferences

interregional cooperation	RAG-TAG RFC OEM	Corridor users	GYSEV	Consultation/interview with Spokesperson and/or Members
	RAG-TAG RFC Amber	Corridor users	GYSEV	Consultation/interview with Spokesperson and/or Members
	Management Board RFC OEM	Corridor manager	GYSEV	Consultation/interview with Chairperson
	Management Board RFC Amber	Corridor manager	GYSEV	Consultation/interview with Chairperson
Private companies	MASPED Logistics Ltd.	Tenant of FBL	FBL	System integration; specification and development for the workflow and system MASPED uses for their logistics services. Evaluation of the access control management and communication of the systems.
	Arcelor Mittal	Tenant of FBL, significant traffic to their rental	FBL	Studying traffic and behaviour of drivers to Arcelor Mittal
	MCC Ltd.	Tenant of FBL, container traffic	FBL	Studying needs of container traffic
	Ekol Logistics	Tenant of FBL, warehousing and logistics	FBL	Understanding warehousing and logistics need
	Láng Ltd.	Tenant of FBL, warehousing and deliveries	FBL	Understanding warehousing delivery needs
	LlSt GmbH	Representative of the Free State of Saxony for the VEMAGS and NOVALAST systems (permission for heavy and oversized road transport)	SBO	Adjustment of the data stock
	Transport operators	Serious impact, data provision	Rostock Port	Questionnaire surveys, interviews
	Logistic service providers	Serious impact, data provision	Rostock Port	Questionnaire surveys, interviews

	Cargo owner / industrial companies	Serious impact, data provision	Rostock Port	Questionnaire surveys, interviews
	STENA Line	Middle	SBO	Information and coordination via Email, telephone conferences, video conferences, excursions
	VTG Rail logistics	Middle	SBO	Information and coordination via Email, telephone conferences, video conferences, excursions
	LINEAS Germany	Middle	SBO	Information and coordination via Email, telephone conferences, video conferences, excursions
Others	Transport and logistics experts	Experts with specific freight transport (different modes), logistics and spatial planning experiences	KORDIS, IPP	Meetings and interviews

List of all stakeholders involved in all the consultations - listed by PP and by type of institution- according to the classification of the logbooks:

NAME OF PP; DELIVERABLE	FBL D.T2.2.1-3	KORDIS, IPP D.T2.4.1-5	ROSTOCK PORT D.T2.3.1-4	SBO D.T2.2.4-5	SBO D.T2.3.5-6
Public body		Bratislava Self-governing Region (BSK) Nitra Self-governing Region (NSK) Trnava Self-governing Region (TTSK) South Moravia Region Ministry of Transport and Development of the Slovak Republic		Saxon State Ministry for Economic Affairs, Labour and Transport	
100% owned public company		MDaV SR			
Private company	MASPED Logisztika Ltd. MAHART CONTAINER CENTER Ltd. Láng Kereskedelmi Ltd. Digital Eye Ltd. ITD Informatika Ltd.	AUREX s.r.o. Transport and logistics experts	Rail Cargo Group Logistic forwarders	LISt GmbH	STENA Line VTG Rail logistics LINEAS Germany EGTC NRL Dresden-Prague

Pilot actions performed in terms of stakeholder involvement very well in relation to their progress. The involvement of the requested stakeholders has been successful, the most stakeholders have already expressed their willingness to cooperate and cooperation with some partners has already begun.

However, it is already perceptible that online consultations will not be enough for later implementation. Thus, we are confident that the epidemiological situation will be resolved as soon as possible and that in-depth consultations will be possible as much as possible. This could even speed up the implementation of the pilot actions.

4. EXPECTED RESULTS AND RISKS

4.1 DESCRIPTION OF THE EXPECTED TRANSFERABLE RESULTS

At the end of the pilot implementation, a number of results will be available for transfer to different target groups. These results were summarised as follows:

Instant solution possibilities:

- The know-how of port digitalisation for similar sites, especially location and site mapping;
- Automation of access control and SMART traffic management via navigation application and LED screens. Evaluated software and hardware solution to deliver for intermodal logistics centres;
- Best practices how to inform and navigate visitors of such sites;
- Solutions for the access of heavy and oversized goods transports to the inland ports in Saxony and Ústecký kraj;
- A model-based calculation concept to elaborate costs for a new transport concept is transferable to the general public;

Tools to facilitate planning:

- Recommendations for the improvement of the accessibility of other comparable loading points along the Orient-East-Med- corridor;
- An approach that demonstrates how a market player can identify and approach a potential user to convince them from using new developed transport offer;
- A logistics concept which will show ways to implement future freight train projects in the TEN-T corridors;
- A general system approach can be considered as generally applicable to railway corridors in Europe;
- Application of the system approach for low-cost improvements for rail freight transport in other parts of the Brno-Budapest corridor, as well as in other corridors;
- Urban Study will serve as background for regional Master Plan modifications for South Moravian and Bratislava Regions can be used for other CE regions too;
- By the on-line portal (SDSS + GIS), the developed software and the methodology used will also be public to other stakeholders (the software will be an open source platform).

4.2 ACTIONS PLANNED FOR DISSEMINATION AND KNOWLEDGE TRANSFER

In order to achieve the widest possible range of users, various methods will be used by the partners who are implementing the pilots:



Digital marketing:

- An evaluation report will be part of the dissemination tool by the end of the Pilot Action;
- Technical article in the (trade) press;
- Publication of project deliverables on the project websites;
- A news release in the e-Newsletter and on the website of RFC Amber and RFC OEM;



Direct marketing:

- There are direct discussions planned to share the experience gained with interested logistics sites. Field visits, on-site demonstrations are available at FBL. For example, for Saxon Inland Ports Upper Elbe and Ústecký kraj;
- The Hungarian Federation of Danube Ports (HFIP) will be involved in the marketing and demonstration of such solution for its members;
- Also, the European Federation of Inland Ports (EFIP) can be involved to promote the system for its member ports;
- Presentations at the planned stakeholder and expert meetings within the project;
- Presentations about the results on conferences;
- Presentations about the Pilot Action on Railway and Terminal Advisory Group-meetings of the Rail Freight Corridor(s)
- A presentation about the Pilot Action in the SERAC Rail Freight Corridor Working Group organized by the European Commission (DG MOVE) after operation of the TEN-T Demonstration Train.

4.3 TRANSFERABILITY TARGET GROUPS AMONG PPS AND OTHER STAKEHOLDERS IN THE CE REGION

The target groups to which the results can be transferred after implementation have also been identified:

- The developed automated access control and traffic management system is targeted to Czech -Saxon intermodal sites of the consortium, but also to any intermodal logistics site that is in need of a similar solution or identifying similar challenges as FBL;
- All river ports in the CE region that are connected to road transportation may be interested to learn about the outcome and product that the Pilot Action will deliver;
- Project partners in the project;
- Relevant target groups in the field of transport and planning along the OEM corridor;
- Rail freight companies, terminal operators as well as inland and seaports in Central Europe;
- Any other entities involved in planning and managing of rail-freight related infrastructure along the OEM corridor, including planning authorities and entities in charge of policy decisions, such as Ministries;
- NUTS 3 regions in the CE area.

4.4 RISKS AND LIMITATIONS OF TRANSFERABILITY

Risks that could threaten the transferability after pilot projects have been also collected:

- The access control system can be used only by “closed” logistics centres that are not situated on public roads and access to the site has to be controlled;
- The system can be implemented as a boxed solution only for those sites that have no current system in place, especially any automated process for the management of the flow of traffic. An existing system may limit its effectiveness;
- The logistics sites, which would like to implement this system, have to meet a certain complexity in order to take full advantage of the system deployment;
- According to the current corona crises, a commitment of market players is a huge risk of being able to test the theoretical drafted train concept;
- Confidentiality agreements with potential customers and operators can also cause some problems;
- Certain elements of the Guidelines may be specific to certain conditions (such as a single track or double track), but none of these conditions are unique to the OEM-corridor;
- Transferability to certain elements of the Guidelines to cases outside Europe could be somewhat limited since operational conditions on some railway networks may fundamentally be different from those in Europe (e.g. mainly or even only freight traffic, diverting traffic patterns and operational methods);

- Employee turnover in the regions;
- Unexpected important (transport, business) investments in the region;
- Outputs are too specific for spatial planning needs in the conditions of Slovakia and the Czech Republic;
- Outputs are too oriented to Bratislava and South Moravian Regions environment.

4.5 RISKS AND LIMITATIONS OF IMPLEMENTATION

The current situation caused by the COVID-19 virus is affecting many parts of the pilots. For example, some delays in implementations that may also occur in later phase are due to limited opportunities, such as:

- On-site installation and testing are only possible in compliance with regulations;
- A drastic reduction in the number of personal meetings and the importance of switching to online discussions;
- Employee travel restrictions or travel ban;
- Limited IT infrastructure for employees for transition;
- Rethinking of the events' organisation, possibility to switch to online video conferencing
- Cyber risks e.g. applications for remote access;
- Reaction to common events (e.g. breakdowns).

Addressing these factors will be crucial for all pilots to succeed in the future. Therefore, the following should be taken into account to manage project risk effectively:

1. Identification of the risks;
2. Communication about risks;
3. Considering the opportunities as well as threats when assessing risks;
4. Prioritising of the risks;
5. Fully understand the reason and impact of the risks;
6. Development of the responses and preventative measure tasks to the risks;
7. Tracking the risks and their associated tasks.

The benefit of risk management in projects is huge because the outcome of a project failure has an impact on the future. Risk assessments allow you to complete a project on time, on budget and with quality results.